

5. Operational Efficiency

Introduction

Operational efficiency is important to maintaining a reliable and safe transportation system that supports improved quality of life for the traveling public. There are multiple strategies employed to promote efficiency of the transportation system by managing and reducing congestion. These strategies include addressing Travel Demand Management, Transportation System Management, Intelligent Transportation Systems, and Sustainable Development.

Mobility 2045 Update Supported Goals

Improve the availability of transportation options for people and goods.

Support travel efficiency measures and system enhancements targeted at congestion reduction and management.

Preserve and enhance the natural environment, improve air quality, and promote active lifestyles.

Ensure adequate maintenance and enhance the safety and reliability of the existing transportation system.

Develop cost-effective projects and programs aimed at reducing the costs associated with constructing, operating, and maintaining the regional transportation system.

Mobility 2045 Update Policies

Effective and comprehensive policies are an important element in the planning and implementation of programs and projects. The Mobility 2045 Update promotes the following congestion management policies:

MO3-001: Ensure the efficient operation of the existing multimodal transportation system by evaluating and/or implementing

maintenance, rehabilitation, enhancement, and/or operational type projects in order to maintain safe, efficient travel conditions.

MO3-002: Ensure the existing multimodal transportation system operates efficiently by balancing the demand across all available assets and ensuring integration between systems.

Did You Know?



The Dallas-Fort Worth area is classified as a Transportation Management Area (urbanized areas with a population over 200,000) and is required by federal law to develop a Congestion Management Process.



The Congestion Management Process is a systematic process for managing traffic congestion that provides information on transportation system performance and alternative strategies for alleviating congestion and enhancing the mobility of people and goods.

In this Chapter

- Travel Demand Management
- Transportation System Management and Operations
- Transportation System Safety
- Transportation System Security
- Sustainable Development

Operational Efficiency Strategies

The need to operate the regional transportation system as efficiently as possible is a top priority to provide a reliable and safe transportation system that will enhance the livability of North Central Texas. Operational efficiency strategies addressed in this chapter are part of the multi-faceted Congestion Management Process. These strategies include Travel Demand Management, Transportation System Management, and Intelligent Transportation Systems. They are cost effective, quick implementation projects and programs that encourage the use of alternative travel modes and improve the efficiency of the transportation system. The *Dallas-Fort Worth*

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Congestion Management Process complements the strategies outlined in the Mobility 2045 Update.¹

Additionally, transportation system safety and security are a concern in a region with millions of people. Monitoring and evaluating the safety and security of the transportation system is a key priority.

Operational Efficiency at-a-Glance

The Mobility 2045 Update supports an efficient, safe, and secure transportation system that contributes to a high quality of life for the traveling public. Several initiatives improve operational efficiency of transportation systems, ranging from the use of technology to improving the connections and coordination between land use and transportation systems.

By 2045, the region is expected to see a 39 percent increase in population. With this increase, the demands on the transportation system to carry people and goods will become greater. With the existing financial climate, the reality is that North Central Texas will not be able to build enough roads and rail lines to satisfy the demands and needs of this growing population.

The operational efficiency strategies discussed in this chapter provide alternatives to building higher-cost infrastructure to reduce congestion.

¹ DFW CMP, <http://www.nctcog.org/trans/cmp/>, NCTCOG

5. Operational Efficiency: Travel Demand Management

Introduction

Traffic moves more efficiently along a roadway when fewer vehicles are on the road, especially during peak travel periods. TDM (Travel Demand Management) strategies reduce the number of vehicles that travel on roadways by promoting alternatives to driving alone. These alternatives include rail and bus transit, ridesharing options like carpools and vanpools, and active transportation options like bicycling and walking. Higher-occupancy travel modes such as rail transit, lanes for HOV (high-occupancy vehicles), and managed lanes do more than reduce demand by single-occupant vehicles; they also have the capacity to transport a larger number of people. TDM programs improve mobility, accessibility, and air quality within the North Central Texas region.

The TDM strategies described and recommended in this chapter are relatively low-cost, quick-implementation programs and projects that encourage alternatives to driving alone. The higher cost and more complex TDM projects such as transit systems, HOV/managed lanes, and bicycle routes are described in the **Mobility Options** chapter.

TDM activities can improve air quality by reducing the number of vehicles on the roads or by shifting drive alone travel to off-peak periods. TDM strategies that reduce peak-period travel include flexible work hours, compressed work weeks, and telecommuting.

TDM strategies that support high-occupancy modes and active transportation options, such as walking and bicycling, play a role in Sustainable Development. In turn, sustainable land use and development can encourage commuters to utilize TDM options. Employers help reduce the demand on roadways when they locate their businesses in areas supported by transit and/or they allow

employees to reduce the number of times they must travel to work or allow them to travel outside of peak travel hours.

Travel Demand Management Policies and Programs

The Mobility 2045 Update supports the following policies associated with Travel Demand Management:

TDM3-001: Support the Congestion Management Process, which includes explicit consideration and appropriate implementation of Travel Demand Management, Transportation System Management, and Intelligent Transportation Systems strategies during all stages of corridor development and operations.

TDM3-002: Support an integrated planning process that maximizes existing transportation system capacity before considering major capital infrastructure investment in the multimodal system.

TDM3-003: Implement Travel Demand Management strategies that assist in reducing the number of single-occupancy vehicle trips consistent with Regional Transportation Council Resolution R21-04, which supports the establishment of a regional single-occupancy vehicle trip reduction target of 20 percent annually.

The Mobility 2045 Update supports the following Travel Demand Management programs:

TDM2-100: Regional Trip Reduction Program

TDM2-200: Regional Vanpool Program

TDM2-300: Park-and-Ride Facilities

TDM2-400: Transportation Management Associations

The Mobility 2045 Update also recommends the following TDM-related strategies to manage congestion:

Regional Single-Occupancy Vehicle Trip Reduction Target

The North Central Texas region experienced reductions in traffic congestion and improvements in air quality due to changes in traffic and commute patterns during COVID-19 restrictions. The NCTCOG (North Central Texas Council of Governments) TDM Program assessed the impact of establishing a regional trip reduction target to reduce SOV (single-occupancy vehicle) or drive alone commute trips during peak travel periods to sustain the positive benefits of changes in travel behavior on congestion experienced during the pandemic.

The Regional Transportation Council approved Regional Transportation Council Resolution, R21-04: Resolution Supporting the Establishment of a Regional Single-Occupancy Vehicle Trip Reduction Target to Reduce Drive Alone Vehicle Trips in North Central Texas: Sustaining Benefits of Changes in Travel Behavior on Congestion Levels Experienced During COVID-19, on June 10, 2021. The resolution established an annual target to reduce SOV commute trips by 20 percent with the target maintained each year. Because TDM is not a one size fits all solution, all TDM strategies, including carpooling, vanpooling, transit, biking, walking, telecommuting, and flexible work schedules are encouraged to achieve the regional target. Its success is contingent upon solid public support, promotion, and involvement.

Components of the Regional Single-Occupancy Vehicle Trip Reduction Target Development Resolution are detailed below.

Section 1. The Regional Transportation Council supports the establishment of a regional trip reduction target of 20 percent to

reduce the number of single-occupancy vehicle (SOV) commute trips during the peak period.

Section 2. The Regional Transportation Council strongly encourages both public and private sector employers to reduce employees' SOV trips consistent with Section 1 of this resolution through the establishment of a formal Employee Commute Program.

Section 3. The Regional Transportation Council strongly encourages both public and private sector employers to monitor and track agency participation of the Program through an online commute tracking platform.

Section 4. To aid in Program tracking and monitoring activities, both public and private sector agencies are strongly encouraged to utilize TryParkingIt.com, the region's commute tracking and ride-matching website and application. Employers may utilize an existing tracking platform comparable to Try Parking It for this purpose.

Section 5. For public sector agencies, the Regional Transportation Council will evaluate the agency's participation and implementation of the Program through a new policy established as part of the Metropolitan Transportation Plan Policy Bundle. Non-participation may impact the level of Transportation Development Credits received through the Policy Bundle Survey process.

Section 6. For private sector agencies, the Regional Transportation Council will monitor the agency's participation and implementation of the Program through TryParkingIt.com or a comparable tracking platform. Participation may result in awarding regional funding for TDM-related efforts (e.g., transit passes).

Section 7. NCTCOG staff will provide the Regional Transportation Council with annual updates on the status of the Regional Trip Reduction target to reduce SOV commute trips. Reported performance measures shall include Try Parking It utilization rates, number of users, trips reduced, and emissions reduced.

Section 8. This resolution shall be in effect immediately upon its adoption.

Regional Trip Reduction Program

The Regional Trip Reduction Program is a cooperative educational program, implemented by NCTCOG, that seeks to reduce commute vehicle trips through the marketing and implementation of TDM strategies such as rideshare programs (carpooling and vanpooling), telecommuting, flexible work-hour schedules, transit, bicycling, and walking. Dallas Area Rapid Transit, Trinity Metro, Denton County Transportation Authority, and other public- and private-sector organizations are historical partners in this effort.

An essential tool used within the Regional Trip Reduction Program is www.TryParkingIt.com, the regional commute tracking and ride-match system. The website enables commuters to locate carpool and vanpool ride matches, along with transit and bicycle matches. When commuters enter their alternative commute trips, the website generates a summary of miles saved, trips reduced, and harmful emissions reduced. Try Parking It users also receive reward points for tracking their alternative commute trips. www.TryParkingIt.com also helps regional planners develop and evaluate the regional transportation system, allowing them to calculate the mobility and air quality benefits of strategies to reduce vehicle trips.

Regional Trip Reduction Program Policy Guidance

The Regional Trip Reduction Program requires strong public and private employer support, promotion, and participation to

Broadband Internet's ROLE IN TRIP REDUCTION

Telecommuting is one trip reduction strategy that has gained acceptance in the past few years, with support bolstered by the COVID-19 pandemic. This period showed employers in certain industries that employees can successfully and productively work from home, provided they have access to broadband internet.

The greatest reductions in 2020 for average weekday freeway volumes were a decrease of 28 percent in April over the previous year,¹ demonstrating improved air quality, reduction in traffic congestion, and increased efficiency of the transportation system caused by the removal of trips.

While the greatest reductions in trips are not likely to continue as people return to a new normal, the benefits of removal of trips from the transportation system are clear—and sustaining even modest levels of telecommuting presents many benefits and opportunities.

For more information on broadband internet accessibility, see the **Social Considerations** chapter. For more on broadband internet infrastructure and uses in transportation, see the **Transportation Technology** chapter.

¹Source: NCTCOG Changing Mobility presentation, November 2020

ensure success. Public support is needed to recruit and retain employers, establish Transportation Management Associations, help employers implement programs to reduce trips, and train on-site employee transportation coordinators. The public sector also must collect and maintain data to determine how well the program performs. Leaders in the public sector are strongly encouraged to develop aggressive programs to reduce trips for their own

employees. These programs can provide a model for private industry if they establish targets that go beyond average efforts to reduce trips and monitor effectiveness.

Employers should develop policies that provide employee incentives to use alternative commute options such as carpooling, vanpooling, transit, or telecommuting. For example, if parking management and pricing policies save employers money, they could provide employees with subsidized transit passes or guaranteed ride home programs. Employers should seek to meet the regional 20 percent SOV trip reduction target by establishing a formal Employee Commute Program and monitoring agency participation of the program through an online commute tracking platform. More information on employee commute programs is included later in this section. Policy TDM3-003 further strengthens these recommendations for public and private employers by encouraging employers to implement TDM strategies that assist in reducing the number of SOV trips. NCTCOG has developed toolkits to help employers develop and implement programs.

Rideshare Programs (Carpooling and Vanpooling)

Ridesharing programs, such as carpooling and vanpooling, are essential TDM strategies. Carpooling and vanpooling both seek to increase the number of travelers per vehicle during peak travel periods. Carpools usually include two to five people traveling in a private vehicle, while vanpools consist of 6 to 15 commuters. Vanpools are typically aimed at commutes of 25 miles or more. The Regional Vanpool Program is implemented as a coordinated effort by NCTCOG, Dallas Area Rapid Transit, Trinity Metro, and Denton County Transportation Authority. Private vanpool providers also operate unsubsidized vanpool programs.

Federal funds for operating costs can help employers and employees participate in vanpools, but these funds should not exceed 50 percent of the operating costs. In recent years, NCTCOG and

transportation/transit authorities have contributed funds needed to subsidize vanpool operating costs. The balance of the funds can come from employer subsidies, vanpool rider fares, private grants, advertisers, and other commercial sponsors. Opportunities exist for employers, private interest groups, Transportation Management Associations, and commuter groups to organize, fund, and operate vanpools without federal subsidy assistance. Representatives from NCTCOG, local transportation/transit authorities, and private vanpool providers can assist employers and commuters in setting up privately funded vanpool programs. Staff recently began assessing the program to look for ways to modernize and improve overall efficiency. NCTCOG is working with transportation/transit authorities to provide a comprehensive and cohesive program for the region beginning in Fiscal Year 2025.

Regional Vanpool Program Policy Guidance

Public- and private-sector vanpool programs must coordinate to ensure their programs are not overlapping and are operating efficiently. To protect the region's air quality, vanpools that use fuel-efficient or low-emitting vehicles or operate in the region's ozone nonattainment area should be encouraged. Regular performance reporting ensures that subsidies are standardized, and service is provided in the appropriate areas.

Employee Commute Programs

An Employee Commute Program is designed to reduce employee commute vehicle trips through the marketing and implementation of TDM strategies such as carpooling, vanpooling, telecommuting, alternative work schedule programs (compressed work week, flextime, staggered hours), transit, bicycling, and walking. In addition to assisting in the reduction of congestion and improving our regional air quality, the implementation of an Employee Commute Program can provide benefits such as decreased demand for parking spaces, reduced employee tardiness and absenteeism, expanded labor pool, enhanced public image, low-cost benefit to employees,

increased employee satisfaction, reduced employee stress, and increased employee productivity.

Employee commute programs should be customized to fit the needs of an individual employer. It will be necessary to monitor and evaluate the success of the program and allow for it to change and evolve over time. Employers are encouraged to designate an ETC (Employee Transportation Coordinator) for the company. The ETC serves as a point of contact for employees that are interested in exploring alternative commute options. The ETC also acts as a liaison between the employer and NCTCOG in the administration of the program and program monitoring. NCTCOG will provide support to the ETC and employers by offering marketing materials, ETC training and education, administering employee surveys to better determine what programs will work best at that work site, and providing information on incentives from which the employer may benefit.

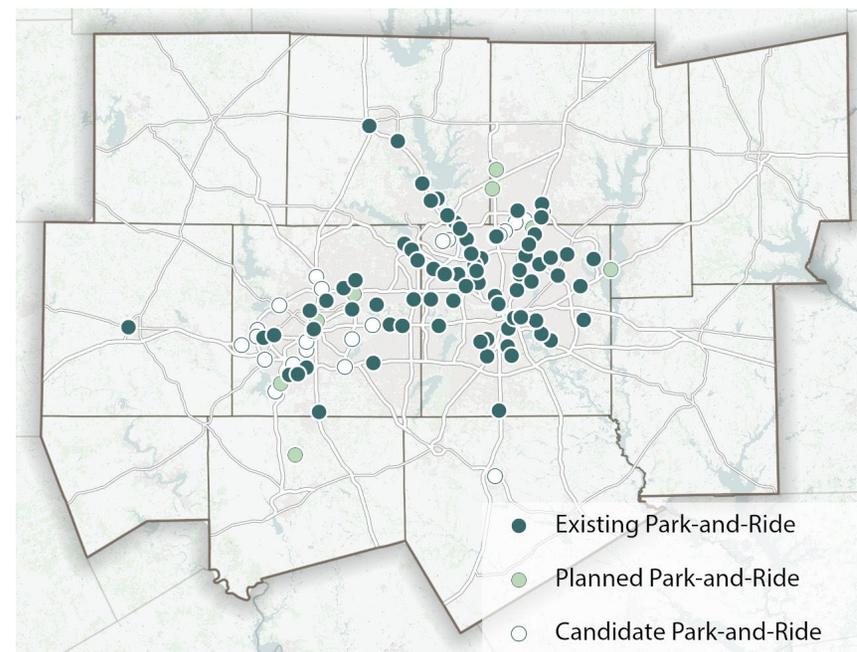
Park-and-Ride Facilities

Park-and-ride facilities serve as collection areas for commuters transferring to higher-occupancy vehicles. They are often located and designed to serve bus or rail transit, but many are also used by carpoolers and vanpoolers. Park-and-ride facilities can be located near a central business district to serve areas with public transit and pedestrians or in suburban areas to collect riders near the origin of their trips. Combined with HOV/managed lanes, park-and-ride facilities can be an effective incentive for increasing vehicle occupancy, thus reducing congestion and vehicle emissions.

Existing, planned, and candidate park-and-ride facilities are provided in **Exhibit 5-1**. While many park-and-ride facilities exist in areas served by transit, other facilities are planned for counties in the nonattainment area that are not currently served by transit authorities. Federal and local funding has been identified for several projects occurring outside of areas served by transit. The

development of park-and-ride facilities in Hood, Hunt, and Wise counties may also be evaluated.

Exhibit 5-1: Existing, Planned, and Candidate Park-and-Ride Facilities



Even after considering the impact of new rail and roadway facilities expected to be constructed by 2045, the region will need 46 park-and-ride facilities in addition to the existing sites. These additional park-and-ride sites would serve 17,850 commuters. Technical studies, forecasted congestion levels, transit service planning and simulations, and local government initiatives are the main tools used to identify candidate park-and-ride facilities. Inventories and costs associated with the existing, planned, and candidate park-and-ride facilities are provided in the **Operational Efficiency** appendix.

Transportation Management Associations

TMA (Transportation Management Associations), also known as Transportation Management Organizations, are private and public-

private organizations that implement strategies to mitigate congestion and work together on local transportation issues. Many are incorporated nonprofit organizations. They frequently are membership organizations composed of employers, developers, building owners, and local government representatives. Most TMAs are located in areas of dense employment and focus on the TDM programs of public and private employers.

The principal role of a TMA is to involve the business community in transportation planning and to provide a forum for the private sector to impact strategy development and implementation. TMAs can be involved in the following activities:

- Advocacy on transit, roadway, bicycle, pedestrian, land use, and air quality issues
- Transit pass subsidy or voucher programs
- Shuttles or vanpools for employees, customers, or both
- Ride-matching services and support for carpools and vanpools
- Parking management programs
- Guaranteed or emergency ride home programs
- Telecommuting/teleconferencing center(s) operation
- Employee transportation coordinator training
- Promotional programs and incentives for alternative travel modes
- Educational programs

TMAs seeking to increase their influence on mobility and accessibility can take advantage of future rail and roadway options and partner with transportation or transit authorities and agencies. Two TMAs currently operate within North Central Texas. The LegacyConnect TMA operates in the city of Plano, inside the area circumscribed by Sam Rayburn Tollway/SH 121 to the north, Preston Road/SH 289 to the east, and Spring Creek Parkway to the south and west. The Southern Dallas County Inland Port TMA operates in the International Inland Port of Dallas, a 70,000+ acre intermodal and logistic district.

Candidate TMA locations have also been recommended through corridor and feasibility studies. These locations have been identified based on employment densities in future years and the location and magnitude of traffic congestion. Candidate locations can be further evaluated during the environmental process. Existing and candidate TMA service areas are listed in the **Operational Efficiency** appendix.

Transportation Management Associations Policy Guidance

TMAs requesting start-up funds from the Regional Transportation Council must provide a written business plan to access funding for a maximum of two years. Only primary and secondary transportation services are eligible for funding. Primary services reduce drive-alone or peak-period travel by either providing TDM services directly or by promoting the use of alternative travel modes. Secondary transportation services provide information on TDM program options and advocate for alternative travel modes.

Environmental Justice

Environmental justice is taken into account in TDM strategies. Many park-and-ride facilities are located in and around areas that have large populations of people in protected classes and provide the public with alternatives to driving alone. Trinity Metro and Denton County Transportation Authority operate regional vanpool programs that offer vanpool services in environmental justice protected class areas across the region. An emerging topic being explored by agencies is equitable access to the internet, which enables trip reduction through telecommuting in certain industries. For more information about environmental justice, please see the **Social Considerations** chapter. More information about internet can be found in the **Transportation Technology** chapter.

Summary

Travelers affect mobility, accessibility, and air quality by choosing when and how they travel. The importance of TDM strategies cannot be overstated. By reducing the number of people driving alone (demand), the capacity of the transportation system (supply) is more efficiently utilized. The Mobility 2045 Update recommends a set of low-cost, quick-implementation options that complement the suite of transportation system recommendations.

Changes in technology, the workplace, business travel, and personal travel will improve the effectiveness of TDM strategies. Future updates to the Metropolitan Transportation Plan will revise existing strategies and add new and innovative approaches.

All Travel Demand Management policies, programs, projects, and maps are provided in the **Operational Efficiency** appendix.

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5. Operational Efficiency: Transportation System Management and Operations

Introduction

TSMO (Transportation System Management and Operations) strategies seek to identify and implement cost-effective techniques to mitigate congestion and improve traffic flow, safety, system reliability, and capacity. Compared with major improvements to capacity and infrastructure, management and operational projects are usually low-cost improvements that can be implemented or constructed quickly with minimal physical changes to the transportation network.

TSMO projects should be recommended and implemented during the planning, engineering, construction, and operation of corridors. Corridor studies help refine transportation recommendations by providing detailed analyses of travel characteristics and inventories of transportation infrastructure. Corridor studies offer an excellent opportunity to study the feasibility and implementation of TSMO projects in a transportation corridor. TSMO projects should be recommended as part of a comprehensive strategy to improve transportation infrastructure in a corridor and improve traffic flow on arterials and local streets. No corridor study should be approved without the proper consideration of TSMO and Travel Demand Management strategies. Agencies that implement such projects should seek applicable funding sources for the recommended projects and programs.

TSMO strategies also include Intelligent Transportation Systems strategies, which seek to integrate advanced communications technologies, transportation infrastructure, and vehicles. Intelligent Transportation Systems covers a broad range of wireless, wire line, and electronics technologies to improve travel conditions and the

reliability of the transportation system. North Central Texas is exploring new strategies that employ cutting-edge technology and innovative operating concepts that expand TSMO capabilities. One of the strategies is to implement connected vehicle capabilities in the region. The core of the connected vehicle platform is the communications network which addresses safety, traffic management, and traveler information by enabling vehicle-to-infrastructure and vehicle-to-vehicle communication.

The Mobility 2045 Update supports the following Transportation System Management and Operations strategies to reduce recurring and nonrecurring congestion in North Central Texas:

- Capacity Investments Program
- Technology Investments Program
- Travel Demand Management
- Other Management Solutions

Implementing capacity, technology investment, and demand reduction projects improves safety and decreases travel time. This reduces emissions from vehicles and improves air quality. Identifying and eliminating bottleneck locations along the roadway system also reduces congestion. Managing incidents effectively reduces incident clearance time, which improves system reliability. Data from these types of projects will be aggregated and analyzed to develop performance measures to prioritize project investments at the regional level.

Transportation System Management and Operations Policies and Programs

The Mobility 2045 Update supports the following Transportation System Management and Operations policies:

TSMO3-001: Installation of pedestrian facilities by local agencies as part of intersection improvement and traffic signal improvement programs shall provide access to usable walkways or sidewalks.

TSMO3-002: Require regional partners to coordinate during major special events or planned events to ensure minimal impact on the transportation system for individuals traveling to an event or through an event zone.

TSMO3-004: Priority funding consideration will be given to projects that meet the regional Intelligent Transportation Systems deployment initiatives as outlined in the Dallas-Fort Worth Regional Intelligent Transportation Systems Architecture.

TSMO3-005: Intelligent Transportation Systems projects must be consistent with the architecture and standards described in the Dallas-Fort Worth Regional Intelligent Transportation Systems Architecture.

TSMO3-006: Encourage, evaluate, and deploy new energy-efficient, low-cost technologies for Intelligent Transportation Systems and Transportation System Management and Operations projects.

TSMO3-007: Integrate all traffic operations systems between public sector entities, including sharing of data and videos.

TSMO3-008: Operate, maintain, and optimize functionality across the design-life cycle of Intelligent Transportation Systems field devices and traffic signals.

TSMO3-009: Projects with new signal construction and reconstruction of signals at intersections with configuration changes

will include signal timing plans appropriate for the corridor. Additionally, if the signal is on a corridor with coordinated/synchronized signal operation, the timing plans are to be coordinated.

The Mobility 2045 Update supports the following Transportation System Management and Operations programs:

TSMO2-001: Intersection Improvement Program

TSMO2-002: Signal Improvement Program

TSMO2-003: Bottleneck Improvement Program

TSMO2-004: Special Events Management Program

TSMO2-005: Bottleneck Program for Regional Corridors

TSMO2-006: Intelligent Transportation Systems Implementation Program

TSMO2-007: Regional Intelligent Transportation Systems Architecture Program

TSMO2-008: Advanced Traveler Information System Implementation Program

TSMO2-009: Advanced Traffic Management System Implementation Program

TSMO2-010: Advanced Public Transportation System Implementation Program

TSMO2-011: Intelligent Transportation Systems Interoperability Program

TSMO2-012: Arterial Grade Separation Program

Selected programs are described in more detail in the following sections.

Capacity Investments Program

The Capacity Investments Program strategically expands the transportation system's capacity at bottlenecks and intersections, reducing or eliminating the need for new and expensive transportation infrastructure. Examples of projects that fall under this program are restriping, roundabouts, grade separation, and the addition of turning lanes. The following capacity investment strategies have been implemented in North Central Texas to reduce recurring and nonrecurring congestion:

- Intersection improvements
- Freeway and arterial bottleneck improvements
- Shoulder utilization during peak period

Intersection Improvements

Arterials provide the link between local streets and major roadways, in addition to providing access to a variety of destinations. On an arterial system, intersections are points of traffic conflict between drivers, pedestrians, and bicyclists. Infrastructure improvements, such as turning lanes, grade separations, pavement striping, signage and lighting, bus turnouts, and channelization of traffic, can greatly improve traffic flow on arterials. Ramps that comply with the Americans with Disabilities Act provide access to useable walkways. Local agencies can install these ramps during projects to improve intersections.

More than 77 intersection projects are funded under the 2019-2022 Transportation Improvement Program. These projects include the installation of traffic control devices, construction of roundabouts, traffic channelization, grade separations, and the addition of turning lanes. The cost of implementing these improvements through 2045 is estimated to be \$2.12 billion.

Freeway and Arterial Bottleneck Improvements

Strategies to remove bottlenecks are low-cost, quick-implementation solutions to improve locations of isolated congestion. These types of strategies include:

- Adding travel lanes
- Restriping merging or diverging areas
- Reducing lane or shoulder widths to add a travel and/or auxiliary lane
- Providing bypass routes
- Modifying weave patterns
- Metering or closing entrance ramps
- Improving traffic signal timing on arterials
- Implementing high-occupancy vehicle/managed lanes

Regional transportation providers coordinate with local governments to identify and mitigate bottlenecks. Corridor studies and subregional traffic management teams are forums to identify potential bottleneck locations and recommend improvements. The **Roadway** section in the **Mobility Options** chapter further discusses the Bottleneck Improvement Program on roadways.

In addition to these strategies, ways to innovatively manage traffic are being pursued in the region to alleviate bottlenecks. These approaches may include:

- Temporary use of shoulder lanes during peak periods to add additional capacity.
- Extending smooth traffic flow and the duration of efficient travel.
- Queue warning to inform drivers of the reason for slower speeds.

- Employ a series of advance signs that would be activated to advise drivers to use both lanes to the merge point when congestion is detected to prevent conflicts at merge point.

While these approaches, coupled with Travel Demand Management strategies, can maximize person throughput on the transportation system, larger-scale projects may be required to address bottlenecks that result from roadway design that decreases travel speed and increases the potential for traffic accidents. The Bottleneck Improvement Program can improve travel conditions and safety by identifying and eliminating problems in roadway design such as insufficient acceleration and deceleration lanes and ramps, sharp horizontal and vertical curves, or narrow lanes and shoulders.

While corridors are undergoing reconstruction, the design phase of each project needs to address the identified bottlenecks. Additional bottleneck locations will be considered as corridors are reconstructed to provide better transitions from current to future projects and to allow for early implementation of larger corridor projects. Work to improve the corridor will be monitored to identify congestion points at the corridor limits. All projects to remove bottlenecks will incorporate or transition into the larger permanent facility to reduce overall cost. This approach will help minimize the number of congestion points or bottlenecks in the short term and support the long-term build out of the transportation system.

The Bottleneck Improvement Program is estimated to cost \$1 billion through 2045. Additional funding to support the bottleneck program will be available as part of the roadway infrastructure budget. These programs will improve the level-of-service on roadways and parallel arterials.

Shoulder Utilization During Peak Period

Allowing non-emergency vehicles to use shoulders for travel during peak periods is a strategy to manage congestion that is typically deployed in conjunction with complementary strategies. These may



Source: NCTCOG

include variable speed limits and ramp metering to address capacity bottlenecks on segments of the freeway network. Shoulder utilization provides additional capacity at critical locations during times of recurrent congestion and reduced speeds without constructing additional pavement. Traffic signs indicate to drivers when they may drive on shoulders, and signs or overhead lane messages display the speed limit.

Technology Investments Program

Automated systems and other technological strategies are used to optimize the free flow of traffic. Signal optimization, a technological strategy, improves the operation, maintenance, timing, and locations of traffic signals to promote smoother traffic flow. Ramp metering is a congestion mitigation method that controls the rate of vehicles entering freeways, reducing mainlane congestion near entrance ramps, and discouraging short trips on freeways in congested locations. Technology investment strategies are identified through the Regional Intelligent Transportation System Architecture and Strategic Intelligent Transportation System Deployment Plan.

Technology investment strategies implemented in North Central Texas to reduce recurring and nonrecurring congestion include:

- 511 and traveler information
- Arterial management
- Freeway management
- Transit management
- Commercial vehicle operations
- Other management solutions

Impact of Emerging Technologies

Emerging automotive, communications, and computer technologies will improve TSMO in significant ways. TSMO has operated on a model that assumes vehicle operation is completely controlled by a human driver and the vehicle has no communication with traffic control systems or other vehicles. This model will change fundamentally as technology implementation accelerates. As automation proceeds, driving and navigation decisions will increasingly be handled by vehicles rather than by human drivers. Full vehicle automation is anticipated to be available by 2045. Vehicles will send and receive information, both directly between vehicles and between vehicles and transportation systems.

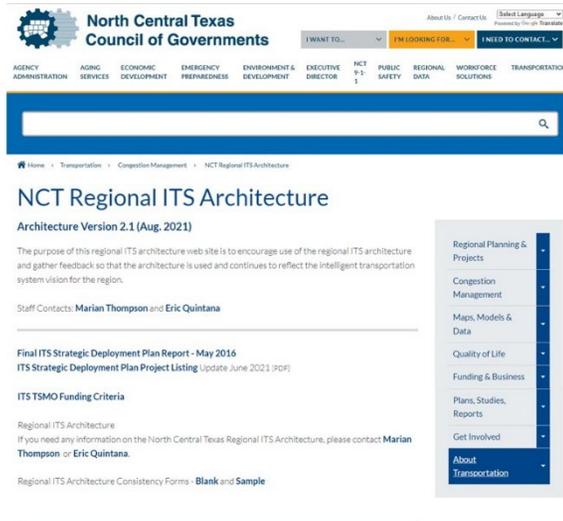
As vehicles generate and receive data and their operations become increasingly automated, TSMO functions will need to support automated vehicles by maintaining highway roadways and pavement markings, making accurate real-time data accessible to vehicles and agencies, and in other ways that are yet to be identified. Many aspects of future vehicle technology will evolve; continued coordination between transportation agencies, vehicle manufacturers, software developers, communications providers, and other implementers is critical. Operations and safety improvements are anticipated to be a major benefit of this evolving technology. To learn more about emerging technologies, please see the **Transportation Technology** chapter.

Regional Intelligent Transportation Systems Architecture and Strategic Intelligent Transportation Systems Deployment Plan

The Regional ITS (Intelligent Transportation Systems) Architecture guides the use of ITS and builds regional consensus for integrating the systems of multiple agencies in the Metropolitan Planning Area. ITS projects funded through the Highway Trust Fund must be consistent with the National/Regional ITS Architecture and applicable standards, and they must incorporate the systems engineering process. Regional ITS Architecture must include the following:

- A description of the region
- Identification of participating agencies and stakeholders
- Identification of the roles and responsibilities of participating agencies and stakeholders
- New and existing agreements required for operations affecting ITS project interoperability, utilization of ITS-related standards, and the operation of the projects identified in the Regional ITS Architecture
- System functional requirements
- System interface requirements
- Identification of ITS standards supporting regional and national interoperability
- A sequence of projects, or Strategic ITS Deployment Plan

The Regional ITS Architecture was developed based on the corresponding transportation services identified by the regional stakeholders. The North Texas Regional ITS Architecture (<http://www.nctcog.org/trans/its/RegITSArch/index.asp>) expands upon the efforts associated with the use of ITS in North Central Texas.



Source: www.nctcog.org/trans/its/RegITSArch/index.asp

Subregional Intelligent Transportation Systems plans also have been developed to identify projects, corridors, and systems where the use of ITS is a priority. The criteria to identify and prioritize ITS projects, corridors, and systems includes:

- Filling gaps in the existing ITS communications infrastructure by completing critical system linkages.
- Leveraging transportation resources by targeting investment, where possible, to facilities undergoing reconstruction.
- Leveraging transportation resources by creating or enhancing public-private partnerships that will provide communications infrastructure for Regional ITS Architecture.

511 and Traveler Information

As part of the US 75 Integrated Corridor Management project, the first 511 system in Texas was developed. As part of the cooperation between North Central Texas agencies, the 511DFW system utilizes the 511 dial code in the region's counties that are in air quality nonattainment. The 511DFW system's public website (www.511dfw.org) provides personalized travel information via the

My511 link and the Transit Trip Planner link. Users who have created an account online also can access 511DFW by phone.

Smartphone users can access the Mobile App available through iPhone and Android systems. All users can access the automated phone system by dialing 511 from a landline or mobile phone in the region. In the future, a live operator may be available to assist callers.

Many public and private sources in the region contribute information to 511DFW. Traffic and Transportation Management Centers monitor and provide information on traffic conditions. Staff at these centers receive information on highway conditions from police and transportation officials, motorist assistance patrol drivers, 911 calls, construction crews, traffic cameras, and roadway sensors.

Arterial Management

Traffic signals at intersections are an effective means to control the movement of traffic, bicycles, and pedestrians on arterial streets. Older traffic signals and traffic signal plans become outdated if they cannot be adapted to changes in vehicular, bicycle, and pedestrian traffic or cannot accommodate more sophisticated traffic signal plans.



Source: NCTCOG

Advances in communication and information technology over the past decade have provided tools for traffic engineers to manage signal systems more efficiently and effectively. Improved signal timing plans and computerized traffic signals that allow signals to communicate with other

intersections can enhance traffic flow on arterial streets. Traffic operations engineers located at a Traffic Management Center can

respond in real time when signals are connected to a centralized control center.

Such coordinated systems have several advantages over signals with fixed-time systems. They can monitor traffic conditions and implement timing plans that best serve current traffic needs. They can respond to recurring congestion and to nonrecurring congestion caused by accidents, weather conditions, special events, or fluctuating traffic volumes.

Wireless communication between multiple vehicles and between vehicles and transportation infrastructure may have broad implications for how traffic signals are controlled in the future. Dedicated short-range communications and similar cellular communications would be able to use data from in-vehicle diagnostic sensors instead of relying on methods that detect traffic in static locations such as video and in-pavement loop detectors. The new wireless system would provide a more complete picture of traffic situations, adding data on vehicle speeds, positions, arrival rates, rates of acceleration and deceleration, queue lengths, and stopped time.

More than 1,000 improvements to traffic signals are currently funded in the 2019-2022 Transportation Improvement Program. These projects include signal timing optimization, signal equipment upgrades, system interconnection, and adaptive systems. New projects are anticipated to upgrade traffic signal hardware, software, and communications to improve traffic signal operations. Additionally, the Transportation Improvement Program requires the use of light-emitting diode lamps in all new and replacement traffic signal projects. The cost of implementing these traffic signal improvements by the year 2045 is estimated to be \$941.20 million. As advances in technology are made, ITS technology can increasingly be incorporated into traffic signal improvements, further decreasing travel times. ITS also should reduce vehicle emissions because

improved traffic signal operation reduces delays, braking and acceleration, and idling vehicles at intersections.

Freeway Management

Freeway management systems use strategies and technologies to monitor, control, and manage freeway traffic, providing more efficient operations. Available strategies and technologies include:

- Incident management
- Transportation management during construction
- Monitoring and detection (vehicle speed and count detectors, weather and environmental detection, over-height vehicle detection, automatic truck warning system, closed-circuit television)
- Traveler information systems (dynamic message signs, lane-use control signals, highway advisory radio, telephone, in-vehicle systems) and other communications (television, radio, other media, and social media)
- Ramp and lane control (ramp metering, ramp closure), freeway mainlane metering, freeway-to-freeway ramp metering, reversible lane control, variable speed control, and priority control for high-occupancy vehicles (priority access control, high-occupancy vehicle facilities)



Source: Texas Department of Transportation

Freeway management typically links a freeway or Transportation Management Center to other ITS components in the region. Freeways in North Central Texas are operated by three Texas Department of Transportation, Transportation Management Centers and multiple toll road operators. The Transportation Management Centers coordinate with several local jurisdictions to manage congestion on mainlanes, frontage roads, and arterials. Personnel electronically monitor traffic conditions using closed-circuit television, vehicle sensors, and third-party data sources. They also receive information from emergency responders and drivers using cell phones. Personnel coordinate responses with intra-agency and interagency resources, including those that respond to emergencies.

Transit Management

Transit Management Centers will serve as communications hubs for Dallas Area Rapid Transit, Denton County Transportation Authority, and Trinity Metro, and the centers will be integrated with others operated by state and local governments. Security systems and technology that automatically locate vehicles, collect fares, and prioritize traffic signals will provide better service and safety for transit users. A more personalized public transportation system will allow for flexible routing and service that responds to user demand. More advanced technology will allow transit operators to monitor traffic conditions for multiple modes of travel, including supporting special events and the operation of managed facilities.

The Mobility 2045 Update recommends the region develop an Advanced Public Transportation System that would improve the operation, convenience, and safety of the public transit system. The region should consider emerging technologies such as wireless detection systems and connected vehicle. The region will invest in the following systems:

- Tools that enable bus and rail operators to maximize resources
- Technology that allows public transit operators to automatically track and dispatch vehicles through a Global Positioning System

- Automated safety controls, such as positive train control, for high-speed heavy rail services
- Critical safety systems for light rail

Commercial Vehicle Operations

TSMO improves the efficiency and safety of freight operations. Please refer to the **Freight** section of the **Mobility Options** chapter for additional information.

Other Technology Solutions

Connected Vehicle

Connected vehicle technologies use wireless communication to connect vehicles with one another and the surrounding infrastructure such as cell towers or roadside communication equipment. This connectivity is classified into three types: 1) vehicle-to-vehicle, 2) vehicle-to-infrastructure, and 3) vehicle-to-others (including personal devices, bicyclists, and pedestrians). Connected vehicle technologies allow secure, interoperable, networked wireless communications between vehicles, the roadway infrastructure, and personal communication devices. The devices collect and share data about important safety and mobility information such as vehicle position, speed, size, traffic signal information, and weather conditions. Connected vehicle technologies create a collective intelligence that could enable safety, mobility, and environmental solutions to help save lives, prevent injuries, reduce traffic congestion, and decrease emissions.

Autonomous Vehicle

Autonomous vehicles use radar, Global Positioning System, image recognition, or computer vision to navigate their environment with limited to no input from humans. This technology could improve reliability and reaction time, reducing traffic collisions; lead to smarter and greener driving and navigation; require less urban land for parking due to autonomous parking capabilities; and increase

access to travel by occupants who face obstacles due to age or physical impairment.

Cloud Computing/Crowdsourcing

Cloud computing and crowdsourcing can be combined to enhance data services for transportation. Cloud computing makes information technology, infrastructure, platforms, and software available on the internet and allows end users to remotely access high-powered computing resources through broadband connections.

Crowdsourcing allows for rapid automatic collection of information from users of the system. Advanced data analytics using these instruments could improve system management, organizational efficiency, and public communication.

In-Vehicle Signage and Warnings

Roadside units mounted on traffic signs at key points along the roadway send messages to approaching vehicles, informing drivers about potentially dangerous conditions.

Open-Road Tolling

In an open-road tolling system, the toll operator collects tolls without using booths. Instead, drivers equip their cars with transponders or other readable devices connected to a credit card or payment account. Open-road systems also can use license plate recognition technology to invoice those without readable devices. By eliminating the need to stop to pay tolls, open-road tolling leads to better traffic flow, faster travel times, reduced congestion, and lower emissions.

Travel Demand Management

TSMO includes the implementation of programs to reduce travel demand on the transportation system. Please refer to the **Travel Demand Management** section of this chapter for additional information.

Other Management Solutions

Work Zone Management

Construction disrupts travel patterns, frequently affecting roadway capacity. Work zones are more likely than other locations to be the site of traffic accidents. Strategies to manage traffic in work zones should be based on the project constraints, construction phasing/staging plan, type of work zone, and anticipated impacts of the work zone. To ensure they effectively mitigate impacts, strategies need to be consistently monitored and coordinated. Strategies that mitigate the impact construction has on capacity include improving alternate routes of travel, providing temporary facilities, staging work to occur during off-peak hours, and providing additional enforcement and advance information to travelers. Proper signage, safety devices, and lighting are necessary to ensure the safety of travelers and work crews.

Special Events Management

North Central Texas is home to major professional, collegiate, and amateur sporting teams and events. The region also hosts cultural and social activities such as street festivals, fairs, celebrations, and parades. Several major recreational facilities in urban and rural parts of the region host multiple events each year. These events present special challenges to surrounding transportation systems and services. Inclement weather magnifies the impact of these events.

Work groups plan for the traffic created by these events; applicable transit options also are used.

Several factors affect how the transportation system performs during special events:

- Time and duration of the event
- Transportation system capacity
- Availability of parking
- Number of participants and spectators
- Transportation mode options

- Weather conditions
- Surface conditions
- Amount and type of event information available to drivers

Regional coordination during special events can increase the efficiency of transportation systems, mitigating the effect of the event. A detailed inventory of special events is maintained and identifies primary and secondary transportation impacts, including their magnitude and duration. Following special events, their impact on transportation and the success of efforts to mitigate those impacts should be documented.

Several strategies can minimize traffic disruption caused by special events and can enhance mobility. Managing traffic through the use of advanced traffic management systems, parking and lane assignment controls, and customized signal timing plans is essential. In addition, three special event practices are recommended:

- Coordination between regional partners during major events to ensure minimal impact on the transportation system.
- Input from regional partners within the event zone to ensure agencies don't schedule construction during major events.
- High-occupancy vehicles/managed lanes paid for by organizers of major events.

Other strategies can improve travel during special events, including information provided to travelers before and during their trips, transit, and other high-occupancy modes that reduce demand on the transportation system, and advanced planning to manage incidents. The latter is important because an incident that occurs when demand on the transportation system is already near or exceeding capacity has a far greater impact than one that occurs during low traffic volumes. See the **Transportation System Safety** section in this chapter for more information on traffic incident management.

Environmental Justice

Environmental justice was considered while evaluating improvements to traffic signals and intersections and the use of ITS. The analysis reviewed TSMO projects in areas determined to have a high concentration of protected class populations. The analysis compared the total number of centerline miles with TSMO to the total number of centerline miles adjacent to a protected class population. In addition to safety, mobility, and air quality, environmental justice will be a criteria when TSMO projects are selected in the future.

Summary

Total costs for TSMO strategies are estimated at \$4.54 billion. Of that, operating costs for ITS are anticipated to be \$9.5 million per year. The strategies should reduce recurrent and non-recurrent traffic congestion in the region by approximately 406,000 and 727,000 person hours per day, respectively. TSMO strategies also will reduce air pollution, the amount of fuel used, and the cost of maintaining the transportation system. They also will create safer streets and highways.

5. Operational Efficiency: Transportation System Safety

The Transportation System Safety Program focuses on improving traffic safety throughout the region for all users by supporting and coordinating planning efforts to develop safety policies, programs, and projects. The four Es of Transportation Safety—engineering, enforcement, education, and emergency response—continue to be integral components to improving the safety of the regional transportation system:

- **Engineering:** Highway design, traffic, maintenance, operations, and planning professionals
- **Enforcement:** State and local law enforcement agencies
- **Education:** Prevention specialists, communication professionals, educators, and citizen advocacy groups
- **Emergency Response:** First responders, paramedics, fire, and rescue

The region's position on safety is that not even one death on the transportation system is acceptable. As a result, the Safety Program works with our regional partners to develop projects, programs, and policies that assist in eliminating serious injuries and fatalities across all modes of travel within the region. The Safety Program also supports Vision Zero, a strategy to eliminate all traffic fatalities and severe injuries, while increasing safe, healthy, equitable mobility for all.

Because safety planning is a multidisciplinary effort and human behavior is a major factor in traffic safety, improvements that reduce roadway crashes, fatalities, injuries, and secondary crashes include a diverse set of activities implemented by a variety of stakeholders, including transportation professionals, enforcement agencies, educators, and the emergency response community. The

Transportation System Safety Program involves these stakeholders and regional partners in creating a safer transportation system through four core concepts:

- Data analysis and information system development
- Performance reporting
- Safety planning and implementation efforts
- Safety education and training efforts

Safety Policies and Programs

Safety policies the Mobility 2045 Update supports include:

TSSF3-001: Implementation of safety strategies in work zones consistent with industry best practices.

TSSF3-002: Development of safety information projects and partnerships with the Texas Department of Transportation, local governments, local police departments, and other organizations to encourage the sharing of regional/jurisdictional safety data (including, but not limited to, crash data, fatality data, and incident response and clearance time data).

TSSF3-003: Implementation of programs, projects, and policies that assist in reducing roadway crashes in general and eliminating fatalities and serious injuries across all modes of travel toward zero deaths. (Vision Zero—the goal of eliminating traffic fatalities and severe injuries among all road users.)

TSSF3-004: Implementation of roadway improvement strategies that assist in reducing wrong-way driving incidents consistent with regional and/or industry best practices.

TSSF3-005: Implementation of low-cost, systemic safety countermeasures and improvements that assist in reducing fatalities and serious injury crashes consistent with strategies outlined in the *Intersection Safety Implementation Plan for North Central Texas*, the *Regional Roadway Safety Plan*, the *Regional Strategic Plans for Pedestrian Safety and Bicycle Safety*, and other applicable safety-related plans that promote the implementation of safety countermeasures on the regional roadway system.

TSSF3-006: Implementation of a multiagency Traffic Incident Management Program that establishes a common and coordinated response to traffic incidents consistent with Regional Transportation Council Resolution R08-10, which is a resolution supporting a comprehensive, coordinated, interagency approach to traffic incident management in the North Central Texas region. It includes the implementation of programs and projects that aid in quick incident clearance and roadway crash mitigation.

The Mobility 2045 Update supports the following Transportation System Safety programs:

TSSF2-001: Traffic Incident Management Program

TSSF2-002: Regional Roadway Safety Assistance Patrol Program

TSSF2-003: Regional Safety Information System

TSSF2-004: Safety Education and Training Program

TSSF2-005: Roadway Safety Improvement Program

All safety policies, programs, projects, and maps are provided in the **Operational Efficiency** appendix.

ROADWAY SAFETY AT-A-GLANCE

Vision Zero recognizes that people will sometimes make mistakes, so the road system and related policies should be designed to ensure those inevitable mistakes do not result in severe injuries or fatalities. This means that system designers and policymakers are expected to improve the roadway environment, policies (such as speed management), and other related systems to lessen the severity of crashes.

Vision Zero is a multidisciplinary approach, bringing together diverse and necessary stakeholders to address this complex problem. In the past, meaningful, cross-disciplinary collaboration among local traffic planners and engineers, policymakers, and public health professionals has not been the norm. *Vision Zero* acknowledges that many factors contribute to safe mobility—including roadway design, speeds, behaviors, technology, and policies—and sets clear goals to achieve the shared goal of zero fatalities and severe injuries.

Data Analysis and Information System

Development

Problem identification is the first step in effective transportation safety planning. As a result, identifying, collecting, and analyzing crash, fatality, and other safety data is important to improving transportation safety in North Central Texas. Throughout the region and the state, transportation professionals, decision makers, and governmental agencies utilize crash data to make all types of safety-related decisions. These decisions include an extensive range of activities like warranting traffic signal installations, identifying locations for traffic enforcement, speed zones, identifying potential roadway maintenance issues, identifying safe routes to schools, improving emergency response times, and supporting the need to rehabilitate and design new roadways. Although this list is long, it is far from complete.

The Safety Program coordinates with the Texas Department of Transportation, local governments, local police departments, the Texas A&M Transportation Institute, Federal Highway Administration, and other organizations to collect and analyze the data needed throughout the safety planning process.

The Safety Program utilizes crash data to:

- Identify high-crash locations, intersections, or hot spots
- Determine types and severity of crashes
- Identify contributing factors for serious injury and fatality crashes
- Develop county, regional, and corridor-level crash rates for limited-access facilities

Regional Safety Information System

The RSIS (Regional Safety Information System) is a centralized database for traffic crash information in the North Central Texas region. Data from the Texas Department of Transportation's Crash Records Information System, the National Highway Traffic Safety

Administration's Fatality Analysis Reporting System, and the National Response Center are used by NCTCOG (North Central Texas Council of Governments) to analyze, map, and report performance measures through RSIS. Information from RSIS is used to identify locations with high crash occurrences, analyze crash rates, and evaluate analyses of factors that contribute to regional crashes. RSIS also provides the ability to determine the most prevalent types of fatal, injury, and non-injury crashes by type of roadway and to identify locations with above-average crash histories. RSIS is used to analyze crashes for the three main categories of regional transportation system users: 1) motor vehicles, 2) freight carriers, and 3) active transportation users.

Motor Vehicle Crash Analysis

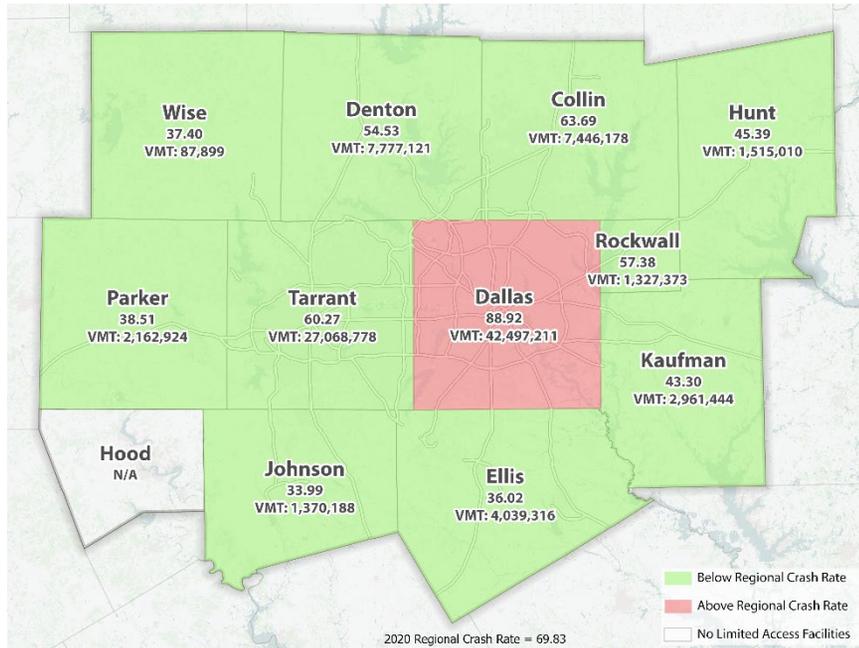
In 2020, the NCTCOG Metropolitan Planning Area experienced 108,948 crashes; 3,323 resulted in serious injuries and 820 resulted in a fatality. Through RSIS, NCTCOG calculates regional- and county-level crash rates on limited-access facilities. Maps that compare county-level crash rates to the regional crash rate are developed annually. **Exhibit 5-2** shows the county-level crash rates for North Central Texas in 2020. Counties that have a crash rate higher than the regional rate are shown in red, while counties with a rate below the regional rate are shown in green.

Freight Carriers Crash Analysis—Hazardous Materials

North Central Texas represents one of the nation's largest inland ports that transports freight to destinations across the state and around the world. The region experiences traffic associated not just with moving commercial products and goods, but also with trucks associated with the natural gas industry. As a result, safety issues are one of the most significant truck transportation issues within the region. Utilizing data from the National Response Center, RSIS is also used to evaluate and map hazardous material spills on regional limited-access facilities. This analysis helps identify possible roadway segments that are especially affected by hazardous materials

carriers. The HazMat Mobile Incident Locations map for 2016 to 2020 is included in the **Operational Efficiency** appendix.

Exhibit 5-2: 2020 County-Level Crash Rate



Active Transportation Crash Analysis

Active transportation users, or bicyclists and pedestrians, are a growing segment of the regional transportation system. Over the past decade, FHWA (Federal Highway Administration) has worked to aggressively reduce pedestrian deaths by focusing extra resources on the states and cities with the highest pedestrian fatalities and/or fatality rates. FHWA has designated Texas, Dallas, and Fort Worth as

areas with a high number of pedestrian fatalities resulting from crashes with motor vehicles, and the agency has called on these areas to emphasize pedestrian safety efforts. Cities receive the Focus Cities designation if they are among the top 20 cities for number of bicycle and pedestrian fatalities, or if their bicycle and pedestrian fatality rate per population is greater than the average of the top 50 cities. Focus Cities are provided with additional training and educational resources to improve safety for both pedestrians and bicyclists.

Between 2016 and 2020, 7,167 pedestrian crashes; 2,577 bicycle crashes; and 882 bicycle and pedestrian fatalities were reported in North Central Texas. **Exhibit 5-3** identifies the density of pedestrian and bicycle crashes within the region.

Bicycle and pedestrian crashes in the region are generally clustered near central business districts, along major arterial roadways, and near other business or employment centers. Twenty-seven percent of all bicycle and pedestrian crashes in the region occurred on state highways (on-system roadways) and represented 65 percent of all bicycle and pedestrian fatalities. **Exhibit 5-4** identifies the number of reported crashes and fatalities in the region and identifies whether they occurred on on-system or off-system roadways.

Exhibit 5-3: 2016 to 2020 Bike and Pedestrian Crash Density

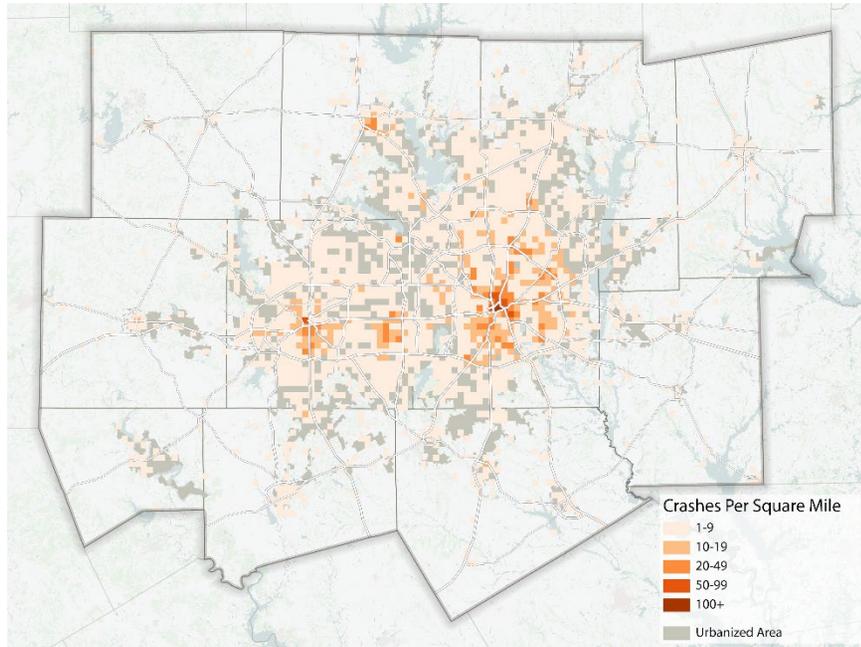


Exhibit 5-4: 2016 to 2020 Pedestrian and Bicycle Crashes and Fatalities in the 12-County Metropolitan Planning Area

County	Roadway	Number of Crashes	Number of Fatalities
12-County MPA	Off-System	7,103 (73%)	311 (35%)
	On-System	2,641 (27%)	571 (65%)
Totals		9,744 (100%)	882 (100%)

MPA: Metropolitan Planning Area

Performance Reporting

The Safety Program annually publishes the *NCTCOG Safety Program Performance Measure Report*, which provides performance updates on NCTCOG safety programs, projects, and statistics such as regional crash and fatality data, contributing factors for regional crashes, county-level crash rates, Traffic Incident Management training statistics, and Roadway Safety Assistance Patrol Program statistics,

along with updates on safety-related projects and special initiatives. These annual reports are available on the NCTCOG website at <https://www.nctcog.org/trans/quality/safety/transportation-safety>.

As part of the FHWA Transportation Performance Management Program—a strategic approach that uses system information to make investment and policy decisions to achieve national performance goals—NCTCOG continues to work closely with the Texas Department of Transportation to regionally establish five annual Safety Performance Targets to assist in reducing the number of fatalities and serious injury crashes on our regional roadway system. The five Safety Performance Targets include 1) number of fatalities, 2) rate of fatalities, 3) number of serious injuries, 4) rate of serious injuries, and 5) number of nonmotorized fatalities and nonmotorized serious injuries. More information on these five Safety Performance Targets is available in the **Regional Performance** chapter.

Safety Planning and Implementation Efforts

Safety planning efforts include advancing initiatives to preserve, maintain, and improve transportation safety in North Central Texas and developing region-appropriate countermeasures that address crash types and locations. The Mobility 2045 Update includes safety policies and programs that directly impact the safety of the transportation system for all users, encourage the implementation of safety countermeasures and strategies that reduce wrong-way driving incidents, and decrease the number of severe injuries and fatalities on the transportation system. Many of these strategies can be incorporated into roadway improvements as a standard practice.

To garner input and feedback from regional partners, NCTCOG hosts and coordinates safety-related committees and working groups. The Regional Safety Advisory Committee helps develop regional safety policies, programs, procedures, projects, and activities that improve traffic safety throughout the region. The Regional Safety Advisory

Committee also provides technical expertise and public outreach support, and the committee reviews regional safety planning and helps select safety projects funded by the Regional Transportation Council and NCTCOG’s Executive Board. **Exhibit 5-5** is a summary of

safety-related committees and working groups hosted and coordinated by NCTCOG. **Exhibit 5-6** lists key strategies and products the committees and working groups produce.

Exhibit 5-5: Regional Safety Committees and Working Groups

Safety Group	Members	Purpose
Regional Safety Advisory Committee	Transportation professionals, Texas Department of Transportation, law enforcement agencies, researchers	Help develop regional safety policies, programs, projects, and activities.
Bicycle and Pedestrian Advisory Committee	Transportation professionals, Texas Department of Transportation, transit and transportation agency representatives, technical staff	Provide technical expertise, public education and outreach support, review of regional bicycle and pedestrian planning and policies, programs, projects, and activities.
Work Zone Safety	Transportation professionals	Investigate the use and effectiveness of strategies to reduce the number of fatalities and injuries in work zones; implement effective strategies to improve work zone safety; and integrate safety into the construction process.
Wrong-Way Driving	Transportation professionals, researchers	Investigate and recommend strategies that assist in reducing wrong-way driving incidents.
Roadway Safety Assistance Patrols	Transportation professionals, North Texas Tollway Authority, Texas Department of Transportation, law enforcement agencies, Roadway Safety Assistance Patrol representatives	Evaluate progress and effectiveness of program and maintain/develop routes.
Manual on Uniform Traffic Control Devices	Transportation professionals, emergency responders	Review pending changes to the Texas and federal Manual on Uniform Traffic Control Devices.
Incident Management Performance Measures	Transportation professionals, emergency responders	Develop consistent definitions for incident management performance measures; participate in annual Traffic Incident Management Self-Assessment.
Commercial Vehicle Enforcement	Transportation professionals, law enforcement agencies	Develop equipment and training programs that assist in effective commercial vehicle enforcement. Provide education opportunities to those that work with commercial motor vehicle violations in North Texas court systems.

Exhibit 5-6: Strategies for Regional Safety Committees and Working Groups

Improvement Strategy	Development Partners	Final Product
NCTCOG Intersection Safety Implementation Plan	Regional Safety Advisory Committee, FHWA	List of low-cost, systemic intersection safety countermeasures for urban signalized intersections.
Work Zone Safety Toolbox	Transportation professionals	List of strategies that can assist in reducing the number of fatalities and injuries in work zones, including the strategies' effectiveness and the contributing factors they affect.
Wrong-Way Driving Mitigation Plan	Transportation professionals, researchers	Systemic improvements and design plan for diamond interchanges and highway travel lanes that help reduce wrong-way driving incidents.

Federal Highway Administration Guidance to Promote Safety Countermeasures

In 2017, FHWA issued the updated *Guidance Memorandum on Promoting the Implementation of Proven Safety Countermeasures* to reduce fatalities and serious injuries on the nation’s highways. The updated guidance promotes the latest research to advance countermeasures that have been highly effective in improving safety. The Mobility 2045 Update recommends this and future FHWA guidance be considered for federal, state, and local projects in the region.

Intersection Safety Implementation Plans

In 2012, NCTCOG was the first agency in the state of Texas to partner with FHWA to develop an ISIP (Intersection Safety Implementation Plan) for North Central Texas, which was finalized in 2013. The goals of the NCTCOG ISIP were to identify intersections with high crash rates and to recommend low-cost, systemic countermeasures that may reduce intersection fatalities. Analyzing the top 10 percent of intersections with severe crashes revealed that urban signalized intersections were the site of the greatest number of severe crashes.

Exhibit 5-7 highlights the cities with 10 or more intersections identified in the NCTCOG ISIP.

Exhibit 5-7: Cities with 10 or More Intersections Identified in the NCTCOG Intersection Safety Implementation Plan

City	Number of intersections
Dallas	346
Fort Worth	167
Arlington	116
Plano	106
Garland	59
Richardson	42
Denton	35
Grand Prairie	32
Lewisville	27
Irving	24
Mesquite	22
Frisco	16

City	Number of intersections
Mansfield	12
North Richland Hills	12
Hurst	11
Grapevine	10
McKinney	10

The NCTCOG ISIP recommended five systemic countermeasures that could assist in reducing severe crashes at these urban signalized intersections:

- Retime traffic signals for better coordination and for proper red and amber.
- Install one signal head per approach.
- Change permitted and protected/permitted left turn phasing to protected.
- Improve basic pavement marking and signs.
- Install advanced signs that warn of a signal ahead.

Based on the development of the NCTCOG ISIP, in 2016, the Texas Department of Transportation, in partnership with FHWA and the five largest MPOs (Metropolitan Planning Organizations) across the state, finalized the development of the Texas ISIP. The Texas ISIP focused on the following MPOs: Alamo Area MPO in the San Antonio region; Capital Area MPO in the Austin region; El Paso MPO in the El Paso region; Houston-Galveston Area Council in the Houston region; and NCTCOG in the Dallas-Fort Worth region.

The goal of the Texas ISIP was to implement effective, low-cost countermeasures at a large number of intersections to increase visibility and driver awareness and improve intersection design and operation. Countermeasures included, but were not limited to, sign

and marking improvements, advanced warning signs, and signal retiming.

Strategic Plans for Pedestrian Safety and Bicycle Safety

While mapping bicycle and pedestrian crash locations can reveal areas in the region with the highest concentrations of reported crashes, it does not identify what actions led to those crashes. Officers who arrive at the crash scene produce reports containing narratives and diagrams that can provide the information needed to determine the actions that led to a crash. FHWA and the Pedestrian and Bicycle Information Center have produced a list of common bicycle and pedestrian crash types with their accompanying diagrams. By coding this information, trends in the causes of crashes can be analyzed.

The Mobility 2045 Update active transportation programs will continue to collect and analyze pedestrian and bicycle crash data, using crash density maps to relate trends in unsafe actions to their physical locations. This will provide a more comprehensive view of the safety issues that need to be addressed.

The Regional Pedestrian Safety Action Plan,² endorsed by the Regional Transportation Council on June 10, 2021, and adopted by reference in this Mobility 2045 Update, includes crash density analysis leading to the identification of 105 corridors (Primary and Secondary Pedestrian Safety Corridors) with the highest density of pedestrian crashes. These corridors are targeted for project selection to implement safety countermeasures that will reduce pedestrian-automobile incidents. Goals of the Action Plan are to eliminate crashes across the Metropolitan Planning Area by 2050, balance the safety and needs of all roadway users with priority given to those most vulnerable, include Level of Comfort in the design and other phases of development, integrate the most direct routes for

² Pedestrian Safety Action Plan, NCTCOG, <https://www.nctcog.org/trans/quality/bikeped/pedestrian-safety-action-plan>

pedestrians, and implement proven safety countermeasures on roadways where appropriate. Policies and action items outlined in the Pedestrian Safety Action Plan serve as the initial steps to reduce the total number of regionwide pedestrian crashes, and to comprehensively improve the level of safety and comfort of the pedestrian network across the Metropolitan Planning Area.

The future development of a Regional Bicycle Safety Action Plan will help guide appropriate strategies to reduce the number of bicycle crashes and fatalities across the region. This future plan also will guide the strategic implementation of proven countermeasures to improve bicycle conditions on all roadways.

Safety Education and Training Efforts

Wrong-Way Driving Mitigation Planning

The National Transportation Safety Board identifies wrong-way driving crashes on high-speed divided highways as the most serious type of highway collision. Although wrong-way driving collisions occur less frequently than other crashes, they are more likely to result in fatal and serious injuries than other types of crashes.³ **Exhibit 5-8** summarizes the wrong-way crashes that occurred in the region from 2016 to 2020.

NCTCOG continues to work with the Texas Department of Transportation, local jurisdictions, and counties throughout North Central Texas to implement projects and improvements to assist in reducing wrong-way driving occurrences through the Wrong-Way Driving Mitigation Project. The project goal is to prevent wrong-way driving along regional corridors by improving intersections, signage, and/or other countermeasures. The project initially focused on 350 diamond interchanges, which connect streets and highways throughout Dallas County. Recommended project improvements include eliminating conflicting lane assignment signs and pavement

markings; placing straight arrow markings in extended bays; modifying signage message, size, and location; and making minor traffic signal enhancements such as installing light-emitting diode bulbs and utilizing vertical green arrows instead of the traditional green balls.

Exhibit 5-8: Regional Wrong-Way Driving Crash Statistics, All Roadways

County	2016	2017	2018	2019	2020	Total
Collin	61	48	52	48	54	263
Dallas	285	309	304	265	281	1444
Denton	70	66	58	54	51	299
Ellis	17	34	19	25	15	110
Hood	12	10	19	13	15	69
Hunt	19	20	29	35	19	122
Johnson	29	34	32	30	25	150
Kaufman	21	14	13	21	16	85
Parker	14	19	19	14	14	80
Rockwall	7	4	4	4	5	24
Tarrant	144	145	133	170	128	720
Wise	15	10	12	7	6	50
Total	733	744	727	711	652	3567

Phase One of the Wrong-Way Driving Mitigation Project began in Collin, Dallas, and Denton counties, and has expanded to several additional counties, as listed in **Exhibit 5-9**.

Implemented in Tarrant County, Phase Two focused on 54.2 miles along seven priority corridors in Arlington and Fort Worth, as shown in **Exhibit 5-10**. Phase Two concentrated on limited-access facilities, and countermeasures include installing wrong-way pavement markings in the travel lanes, enhanced signage with active detection

³ National Transportation Safety Board, 2012, Wrong-Way Driving, Highway Special Investigation Report NTSB/SIR-12/01

units, modified sign placement, and use of technology for wrong-way driving incident notifications.

Exhibit 5-9: Expanded Phase One—Cities and Counties Participating in the Wrong-Way Driving Mitigation Project in North Central Texas

Dallas County Intersections			Additional Counties		
	Proposed Intersections	Remaining Intersections		Proposed Intersections	Remaining Intersections
Carrollton	11	0	Collin County	39	17
Dallas	174	7	Denton County	20	0
Farmers Branch	2	0	Ellis County	6	6
Garland	17	0	Rockwall County	4	0
Grand Prairie	25	0	Navarro County	3	0
Irving	38	0	Kaufman County	3	3
Mesquite	17	0	Dallas (Dallas North Tollway)*	13	0
Richardson	6	0			
Rowlett	5	0			
TxDOT	34	0			
Totals	329	7		88	26

*Dallas North Tollway intersections listed separately from other Dallas County intersections.

Exhibit 5-10: Phase Two—Priority Corridors for Wrong-Way Driving Countermeasure Deployment in Tarrant County

Priority	Corridor Area	From	To	Miles
1	IH 30 West Freeway	University Drive	Bridgewood Drive	6.2
2	North Downtown Fort Worth	Spur 280	Yucca Avenue/Northside Drive	2.4
3	SH 360	Spur 303/Pioneer Parkway	Trinity Boulevard	7.9
4	SH 199/Jacksboro Highway	IH 820	FM 730	11.0
5	IH 820 West Loop	Old Decatur Road	Winscott Road	14.0
6	IH 820 East Loop	Trinity Boulevard	IH 20/Business 287/Mansfield Highway	8.2
7	IH 30 Entertainment District	Fielder Road	SH 360	4.5

Roadway Safety Assistance Patrol Program

The RSAPP (Roadway Safety Assistance Patrol Program) is an essential element of the region's safety program and incident management operations. Goals of RSAPP are to improve roadway safety and alleviate congestion on area freeways and tollways. The RSAPP coverage area includes congested roadway systems in Dallas and Tarrant counties and portions of Collin and Denton counties. RSAPP provides free assistance to stalled and stranded motorists by helping them to move disabled vehicles from the mainlanes; assisting with flat tires, stalled vehicles, and minor crashes; and ultimately getting the vehicles operating or off the facility. The program also assists law enforcement with traffic control when deemed necessary or when requested by law enforcement.

RSAPP is currently operated by the Dallas County Sheriff's Office, Tarrant County Sheriff's Office, and the North Texas Tollway Authority. Portions of operations in Dallas and Tarrant counties are currently patrolled by private-sector partner agencies who serve the LBJ, DFW Connector, and North Tarrant Express TEXpress corridors. More information on RSAPP is included in the **Operational Efficiency** appendix.

Traffic Incident Management Training Program

Educating stakeholders and increasing public awareness about safety issues is important to promoting safety in the region. The North Central Texas Council of Governments was the first agency in the nation to formalize training in Traffic Incident Management for all responders, including police, fire, emergency medical services, towing, and transportation agencies. The training is designed to increase awareness of safety issues for responders and motorists, improve multiagency coordination, reduce response and clearance times for traffic incidents, and reduce on-scene confusion over responder roles, responsibilities, and jurisdictional line. To emphasize the importance and need to coordinate incident management, the Regional Transportation Council adopted Resolution R08-10: Resolution Supporting a Comprehensive, Coordinated, Interagency Approach to Freeway Incident Management. Policy TSSF3-006 requires the implementation of a multiagency Traffic Incident Management Program that is consistent with this resolution. More information on the NCTCOG Traffic Incident Management Training Program and Resolution R08-10 is included in the **Operational Efficiency** appendix.

Examples of regional safety education and training efforts are shown in **Exhibit 5-11**.

Exhibit 5-11: NCTCOG-Supported Regional Safety Education and Training Opportunities

Training Goal	Training Outcomes	Audience
Traffic Incident Management		
Initiate common, coordinated response to traffic incidents that builds partnerships, enhances safety for emergency responders, reduces upstream traffic accidents, improves system efficiency, and improves air quality.	Improves safety by notifying motorists of incidents, reducing rear-end collisions due to vehicle queue, and improves the safety of responders and commuters at the scene.	First responders, managers, executive-level policy makers
Crash Reconstruction Training		
Complements Traffic Incident Management training, crash reconstruction, and forensic measurements.	Uses available technology to capture details of a crash scene on site, with the ability to go back and reconstruct the crash scene and perform analysis in office.	Traffic incident responders
Educational Webinars and Training		
Provide safety training opportunities for regional professionals.	Varied based on topic	Varied
Driver Safety Initiatives		
Teens in the Driver Seat Educational Program to improve safety for teen drivers	Focuses on driving at night, distractions, speeding, failure to wear safety belts, and drinking and driving.	Texas schools
Distracted Driving educational awareness outreach	Raises public awareness, reduces distractions within the vehicle, avoids crashes caused by distractions, and improves driver behavior.	All drivers
Commercial Motor Vehicle Violations Training for Judges and Prosecutors	NCTCOG partners with the National District Attorney's Association to provide training on commercial driver's licenses, common vehicle violations, and penalties.	Area judges and prosecutors
Driver Behavior Social Marketing Campaign	Geared toward improving negative driver behaviors and decreasing motor vehicle crashes in the North Central Texas region through the use of targeted social marketing messages.	All drivers
Work Zone Safety		
Work zone traffic control/qualified flagger, planning work zone traffic control, night roadwork planning and implementation, installation and maintenance of signs and pavement markings.	Varied based on topic.	City, county, Texas Department of Transportation, North Texas Tollway staff

The Mobility 2045 Update supports additional NCTCOG programs that improve safety and quality of life for all residents in the region, as summarized in **Exhibit 5-12**.

Exhibit 5-12: Additional Safety-Related Programs

Purpose	Outcome	Safety Component
Regional Traffic Signal Retiming Program		
Maximize existing roadway system capacity by implementing low-cost capital improvements on selected thoroughfares.	Audit thoroughfares, assess operational characteristics, estimate air quality benefits, and implement recommendations.	Signage, restriping, pedestrian signals, signal coordination improvements.
Bottleneck Program		
Alleviate mobility and safety problems.	Collect data, evaluate freeway performance, and identify bottleneck improvement locations.	Improve safety through bottleneck removal.
Intelligent Transportation Systems		
Integrate traffic monitoring, incident detection systems, and traveler information systems.	Reduce congestion on regional roadways.	Reduce number of congestion-related crashes.
Traffic Signal/Intersection Improvement Program		
Improve traffic flow operation on arterials and intersections.	Improve infrastructure and traffic signals.	Enhance safety on arterials and intersections.
Active Transportation (Bicycle/Pedestrian) Education, Outreach, and Campaigns		
Increase bicycle and pedestrian mobility and safety.	Collect safety data and conduct pedestrian and bicycle safety education.	Increase bicycle and pedestrian safety, prevent crashes, and reduce injury or death.
Regional Railroad Crossing Banking		
Reduce number of at-grade crossings and amount of infrastructure.	Marketplace to collect credits for at-grade crossings that are eliminated.	Reduce crashes and fatalities at railroad crossings.
Railroad Crossing Reliability Partnership		
Improve 2,000 at-grade railroad crossings.	Upgrade passive warning devices at railroad crossings.	Prevent crashes and reduce injury or death.
Railroad Safety Education		
Improve safety at rail crossings.	Educate children, driver-education instructors, first responders.	Prevent crashes and reduce injury or death.
Truck Lane Planning		
Evaluate needs for truck traffic flow, identify probable truck only lane corridors.	Remove trucks from the left lane of highways.	Increase safety and mobility of non-truck and truck traffic.
Freight System Plan		
Review of all freight facilities and long-term freight needs.	Freight System Plan	Evaluate freight-related safety concerns.

Purpose	Outcome	Safety Component
Hazardous Materials Routing		
Ensure hazardous materials are not routed through high population/high traffic areas.	Reduce risk associated with hazardous material transport.	Improve safety associated with hazardous materials routing.
Regional General Aviation and Heliport Plan		
Plan for and develop Regional Aviation System.	Develop aviation data, management system, and forecasting model.	Improve safety associated with aviation and heliport facilities.
Emerging Technology Investment Programs		
Evaluate new technology, including connected vehicle, in-vehicle signage and warnings, and open road tolling.	Reduce the impact of incidents for occasions during which transportation system demand is already near or exceeding capacity.	Incident management addressed in advance in conjunction with special events.

Summary

The goal of the Transportation System Safety Program is to improve safety for all users of the transportation system by supporting and coordinating planning efforts to develop safety policies, programs, and projects. Because safety planning is a multidisciplinary effort and human behavior is a major factor in traffic safety, effective safety improvements must involve input by stakeholders from the engineering, enforcement, education, and emergency response communities. As the North Central Texas population continues to grow, implementing and funding safety initiatives that include training, data collection, and various regional safety programs is essential to save lives and to improve the reliability, efficiency, and maintenance of the transportation system.

5. Operational Efficiency: Transportation System Security

The security of the transportation system is a national and regional priority. The goal of Transportation System Security is to support ongoing local, state, and federal initiatives to address security and emergency preparedness planning in North Central Texas. Local governments, transportation providers, and emergency responders in the region are working to coordinate response plans, response capabilities, and emergency medical services in the event of a major incident or catastrophic event. In addition, these partners are identifying critical transportation infrastructure so they can increase surveillance of these systems. The partners are developing approaches for sharing and disseminating information about severe weather, including timely information for tornadic activity, flooding, and other emergencies.

Vehicles that communicate and help drivers make life-saving decisions have been highly anticipated and are now available. Segments of private industry, including manufacturers and information providers, are working with government agencies to optimize the benefits of these new technologies. A connected vehicle network can improve the transportation system's safety, security, mobility, and impact on the environment. Safety and security are the highest priorities for North Central Texas. The potential for vehicle-to-vehicle and vehicle-to-infrastructure communication systems to revolutionize roadway safety is imminent. Future challenges include testing new secure applications and deploying effective technology to ensure the system is secure and reliable. Additionally, the region's ITS (Intelligent Transportation System) infrastructure is an integral part of the Transportation System Security Program.

Transportation System Security Policies and Programs

The Mobility 2045 Update supports the following Transportation System Security policies:

TSSC3-001: Support integration of traffic management and emergency management centers through the sharing of data and video.

TSSC3-002: Transportation System Security and Resiliency should be considered, and mitigation strategies put in place, during planning, engineering, construction, and operation stages of corridor implementation for roadway and transit operations, with emphasis on identified critical infrastructure or key resources affected by human-made or natural disasters.

TSSC-003: Identify regional transportation components of key resources and critical infrastructure and develop protective methodologies to reduce risk to assets from damage due to natural or human-implemented attacks.

The Mobility 2045 Update supports the following Transportation System Security programs:

TSSC2-001: Transportation System Security Improvements, Expansions, Management, and Operations

TSSC2-504: Transportation Security Education and Training

TSSC2-506: Regional Response Plan Development

Current and future Transportation and Transit Management Center ITS components improve the transportation system's security by monitoring traffic, detecting incidents, and responding to problems.

Supporting Emergency Preparedness and Transportation System Security

Coordination Plans to Provide Support for Mass Evacuation Events

NCTCOG (North Central Texas Council of Governments) and partner agencies in the region are establishing procedures to use transportation resources during mass evacuations. The partner agencies are assessing the use of land, air, rail, or other resources to facilitate effective and efficient emergency response or assistance operations.

The Texas Homeland Security Strategic Plan 2015-2020 is a high-level roadmap for all homeland security efforts across the state. A regional goal stemming from the plan is to develop the capability to provide an overwhelming response to any catastrophic incident that poses a significant threat to communities within Texas. To focus on North Central Texas, regional partners are working closely together to develop a Multiagency Coordination Plan. This plan will address topics such as regional emergency management, comprehensive resource planning, readiness and response levels, regional coordination centers, situational awareness, pre-positioning of resources, and evacuations.

One need related to regional readiness is the potential to accommodate hurricane evacuees. The region continues to prepare for possible evacuees from the Gulf Coast by participating in hurricane exercise projects. The region's roles include:

- Coordinating with local jurisdictions and state operations centers through shelter hubs to manage shelters in accordance with priorities established in state and local plans and procedures.
- Managing evacuation in accordance with state and local traffic management plans to ensure desired outcomes.

Data and Information Flows in Evacuation Planning

The regional ITS infrastructure is an integral part of the evacuation planning toolkit. Such tools include contra-flow, traveler information sources, signal timing for emergency conditions, ramp closures, supply of heavy equipment and barriers, and ITS components such as closed-circuit television and vehicle detection. While it is critical to obtain information about the status of regional transportation facilities, it is equally important to provide a mechanism to distribute information to the public. Several potential methods of disseminating information include dynamic message signs, websites, the 511DFW Traveler Information System, and highway advisory radio.

National Strategic Stockpile

The Centers for Disease Control and Prevention, the Texas Department of State Health Services, and NCTCOG work with local jurisdictions to prepare to make full and effective use of the Strategic National Stockpile in the event of a possible biological terrorist attack. The Strategic National Stockpile is the Centers for Disease Control and Prevention's collection of medicine and medical supplies available to communities that run out of such supplies during an emergency.⁴

The region is evaluating and planning transportation options for distributing Strategic National Stockpile items within 48 hours of an attack. These planning efforts include evaluating traffic and transit conditions and analyzing usage.

⁴ Centers for Disease Control and Prevention's Strategic National Stockpile, <http://www.cdc.gov/phpr/stockpile/stockpile.htm>

The region is also planning for major incidents that require emergency response efforts. This planning includes traffic conditions analysis, transit system usage analysis, and analysis of various conditions.

Transportation Critical Infrastructure

NCTCOG and regional transportation partners annually assess transportation and other components for nomination to the inventory of critical infrastructure and key resources. The US Department of Homeland Security establishes the inventory's criteria, which are subject to change based on the latest security and intelligence information. The confidential inventory is used to develop security measures for surveillance and protection of the identified regional assets.

Data Sharing and Technological Advancements

Transportation and Emergency Responders Uniform Communication System

The TERUCS (Transportation and Emergency Responders Uniform Communication System) enables network communication between EOCs (Emergency Operations Centers) and TMCs (Traffic Management Centers) in North Central Texas. TERUCS evolved from the 2007 Emergency Responder Uniform Communication System Study, which assessed the benefits of a regional data and video communication network to exchange information between TMCs and EOCs.

By utilizing the existing fiber-optic infrastructure deployed by partner agencies, TERUCS provides a wide area network for communication and video and data exchange, allowing stakeholders to share resources and leverage funding. TERUCS also provides a template for the flow of data and video across vertical (local, state, federal) and horizontal (local EOC, police, fire, transportation) hierarchies. TERUCS allows diverse TMCs and regional partners to share traffic-related

information across a common protocol. With TERUCS in place, emergency management staff will have access to live transportation data and video to improve incident response and clearance times, as well as to make better operational decisions when EOCs are activated.

The jurisdictions participating in TERUCS have identified communication via secured video teleconferencing as the current primary EOC function. Teleconferencing would enable regionwide briefings during regionally significant catastrophic events and other major special events.

Fiber and Data Sharing

NCTCOG has developed a Memorandum of Understanding that is leading to a regional agreement for ITS partner agencies to share fiber and data with each other, the Texas Department of Transportation, and NCTCOG. The Memorandum of Understanding outlines the roles and responsibilities of each party.

Sharing Security-Related Messages with the Public

Methods to share security-related messages with the public are being developed. Dynamic message signs and 511DFW are among the mechanisms that could be used to share information about security issues such as severe weather, flooding, infrastructure failure, and other potential emergencies. Connected vehicle systems may also be instrumental by using dashboard displays and warnings.

Social Media and Crowdsourced Data

Social media has emerged as an important part of the transportation safety and security infrastructure. Crowdsourced travel navigation apps are a valuable source of real-time information about highway conditions and provide platforms for public agencies to communicate information to other agencies and to the public.

Summary

The primary goal of Transportation System Security is to support ongoing local, state, and federal initiatives that address emergency preparedness and the security of the transportation system. The policies and programs discussed in this section are intended to achieve this goal in North Central Texas. All security policies, programs, and projects are provided in the **Operational Efficiency** appendix.

5. Operational Efficiency: Sustainable Development

The Basics of Sustainability

Sustainable Development is an important tool that can be used to increase mobility and improve air quality in North Central Texas. Sustainable Development, as it relates to transportation, can be defined more specifically as:

- Land use and transportation practices that promote economic development while using limited resources in an efficient manner.
- Transportation decision making based on impacts on land use, congestion, vehicle miles traveled, and the viability of alternative transportation modes.
- Planning efforts that seek to balance access, finance, mobility, affordability, community cohesion, environmental quality, and community health.

Sustainable Development is not:

- Connected to the Agenda 21 movement
- An avenue to promote United Nations policies
- A challenge to or restriction of property rights of landowners

In an effort to maximize limited resources, infrastructure in transportation will be prioritized to support sustainable land uses (offering more than one land use choice or within a connected two-mile proximity to other land uses) within the urban core and to support similar nodes of development investment in more rural areas.

⁵ North Central Texas Council of Governments, 2045 Population Forecasts

Growth trends that increase population density can support increases in infill development and improve the feasibility of transit options. Regional forecasts indicate that population density (people per square mile) for the 12-county Metropolitan Planning Area will increase by 42 percent between 2023 and 2045, from 853 people per square mile to 1,209 people per square mile.⁵ Regional forecasts indicate the largest share of population growth will occur in Collin, Dallas, Denton, and Tarrant counties, the four urban core North Central Texas counties. The increased population density that results from population growth in these urban counties should support more sustainable development patterns and investments. Additional discussion of regional demographic and growth trends is included in the **Social Considerations** chapter.

Three Es of Sustainability

Sustainable Development can be defined as “development that meets the needs of the present generation without compromising the ability of future generations to meet their own needs.”⁶ Within the Mobility 2045 Update, an overall theme or commitment to Sustainable Development encompasses a holistic approach to growth by combining economic development, environmental protection, and social equity. These concepts are known as the three Es: economic, environmental, and equity.

Economic Development: Transportation policies often drive the maintenance and construction of transportation systems, which impact economic development. Transportation systems can impact

⁶ World Commission on Environment and Development (WCED), *Our Common Future* (First ed.), Oxford: Oxford University Press, Oxford and New York, 1987

the economy, tourism, consumer expenditures, employment, resource consumption, productivity, property values, affordability, and wealth accumulation. Economic sustainability focuses on issues related to the jobs/housing balance, regional economic development and revitalization, and research on innovative financial tools and mechanisms that promote economic revitalization.

Environmental Protection: Transportation systems range from sidewalks to major highways. The type and location of such infrastructure and the process by which transportation systems are built impact environmental resources, including air quality, open space, and watersheds. The Mobility 2045 Update aims to improve transportation systems without causing a heavy burden on the environment. A high level of vehicle miles traveled typically results in a greater negative impact on air quality, more maintenance needs on roadways, and increased levels of pollutants in roadway runoff that must be mitigated.

Encouraging development near existing transportation and utility infrastructure not only reduces vehicle miles traveled, but it also preserves open space. Environmental sustainability focuses on a number of development strategies, including:

- Location efficiency
- Reduction in vehicle miles traveled
- Green development and construction codes
- Land use-transportation connections
- Multimodal transportation connections
- Context-sensitive street design
- Transit-oriented developments
- Reduction or mitigation of stormwater impacts of surface transportation
- Brownfield redevelopment
- Habitat conservation
- Implementation of the ecosystem approach to mitigation

Social Equity: Transportation systems need to accommodate commuters who travel to jobs, education, and other needed services. Social equity is positively impacted when a variety of transportation systems such as transit, sidewalks, and bike lanes allow people to travel without the need for personal vehicles. Social sustainability focuses on creating affordable housing, environmental justice, fair housing choice, infill housing, revitalization, redevelopment, compliance with the Americans with Disabilities Act, improved health, and local food options.

The goal of sustainable transportation is not just moving people and goods, but meeting people's mobility needs in a way that is the most sustainable and does not create negative impacts. Because transportation is linked to components of the three Es, it is critical for planners implementing Sustainable Development projects to involve and coordinate with responsible agencies from multiple disciplines.

Mobility 2045 Update Supported Goals

The following Mobility 2045 Update goals support Sustainable Development projects, programs, and policies:

- Encourage livable communities which support sustainability and economic vitality.
- Preserve and enhance the natural environment, improve air quality, and promote active lifestyles.
- Improve the availability of transportation options for people and goods.

Sustainable Development Policies and Programs

The foundation of the Sustainable Development policies listed below are Livability Principles provided by the US Department of Housing and Urban Development-Department of Transportation-Environmental Protection Agency Interagency Partnership, North Central Texas Council of Governments' Mobility 2045 Update goals, the 12 Principles of Development Excellence, and the *North Texas 2050* guidebook developed by the Vision North Texas process. More

details on these principles are located in the **Operational Efficiency** appendix. To promote Sustainable Development and transportation in the region, the Mobility 2045 Update supports the following Sustainable Development policies:

SD3-001: Support mixed-use and infill developments that utilize system capacity, reduce vehicle miles traveled, and improve air quality through improved rail mobility and access management. as shown in **Exhibit 5-13**.

SD3-002: Promote transit-oriented development for all station types that improves the jobs/housing balance, “last mile” connections, and appropriate land-use density to encourage diverse transportation mode choices.

SD3-003: Plan for land use-transportation connections, including a variety of land uses from natural areas to the urban core connected by multimodal transportation options through strategies such as smart zoning codes, green infrastructure, affordable housing, preservation of agricultural land, healthy communities, economic development tools, parking, innovative financing, etc.

SD3-004: Support Independent School Districts and local governments through various programs and projects as supported by the Regional Transportation Council policy supporting school districts.

The Mobility 2045 Update supports the following Sustainable Development programs, which are described in detail in the following sections:

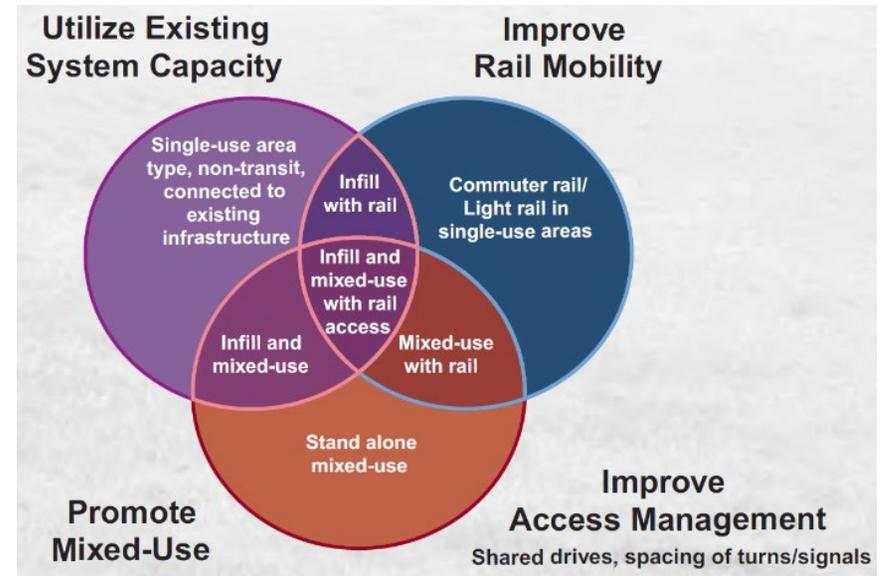
SD2-001: Land Use-Transportation Connections Program

SD2-002: Community Schools and Transportation Program

SD2-003: Transit-Oriented Development Program

SD2-004: Sustainable Development Funding Program

Exhibit 5-13: Regional Transportation Council Sustainable Development Policy SD3-001



SD2-001: Land Use-Transportation Connections Program

As land uses impose demands on the transportation system and transportation provides connections, both systems need to be planned in conjunction with each other. Land uses, when sustainably integrated, can affect air quality and the number of trips commuters make, because when different land uses are clustered in close proximity, commuters have less need to take automobiles to access other land uses. The effects are amplified if the cluster of land uses includes a residential area. This type of development usually qualifies as a mixed-use development. Because most people make trips that originate at their homes, vehicle miles traveled can be reduced when single- or multifamily residential areas are within walking or biking distance of locations that provide employment, retail, restaurants, and entertainment. This produces fewer emissions and benefits air quality. When viable housing choices exist in urban mixed-use centers, fewer residential units must be constructed in greenfield

suburban areas, thus reducing the overall mileage traveled from suburban areas to employment locations in the central city.

Some of the strategies and projects addressing land use-transportation connections include:

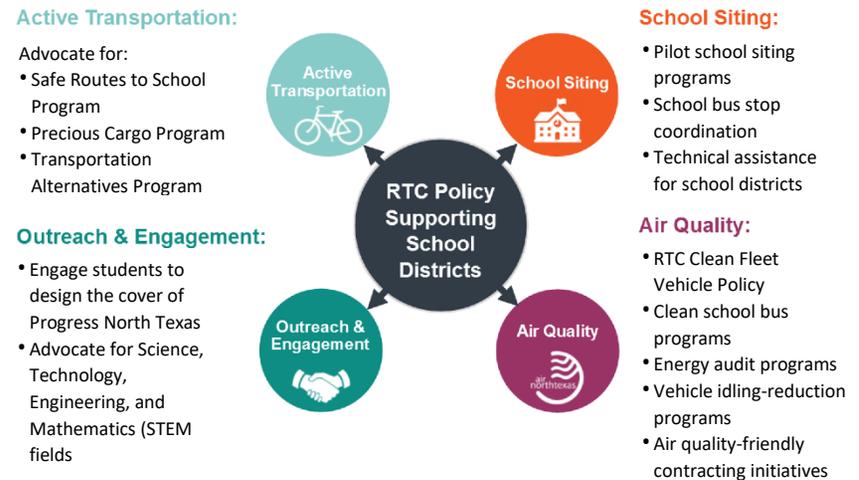
- Promoting smart zoning ordinances and building codes that allow varying land uses, densities, layouts, and heights.
- Creating a jobs/housing balance through promoting mixed-use developments and creating strategic transportation connections.
- Integrating green infrastructure components into transportation projects to improve air quality, mitigate urban heat island effects, and control stormwater runoff.
- Utilizing parking management strategies and innovative parking technologies.
- Developing workforce, mixed income, and affordable housing options for diverse demographic groups.
- Preserving agricultural land in rural areas to promote compact development in infill areas.
- Utilizing economic development tools and providing financial incentives to promote sustainable developments.
- Planning for healthy communities to promote active lifestyles, improving access to stores with healthy food, and improving air quality.
- Coordinating with various agencies through data collection, best practices, and planning to look at land use and transportation connections and improvements.

SD2-002: Community Schools and Transportation Program

The Regional Transportation Council approved a school policy in 2013 to promote coordination between municipalities and school districts located within the Metropolitan Planning Area. Like local

governments, school districts are also members of the North Central Texas Council of Governments, and this policy, P13-02, recognizes the independence of the school districts and contains innovative and multidisciplinary strategies for collaboration. This policy addresses candidate areas of interest between school districts, local governments, and the Regional Transportation Council. The policy includes a variety of topics and projects described in **Exhibit 5-14**.

Exhibit 5-14: Regional Transportation Council Policy Supporting School Districts



The number of school-age children (aged 5 to 17 years) is projected to increase 62 percent by 2045—an addition of more than 800,000 students.⁷ The region will need to accommodate 50 percent more trips to and from schools. Hundreds of schools will need to be built or renovated. By addressing current school siting and transportation issues such as the trend of locating schools along major roadways at the edge of communities and the decline in the number of students that walk or bicycle to school, the Community Schools and Transportation Program is intended to be a holistic approach to

⁷ 2016 American Community Survey 5-Year Estimates and NCTCOG population projections

mitigating and improving traffic congestion, air pollution, and safety around the region's most vulnerable population group. Additional descriptions and specific program activities are outlined in the **Operational Efficiency** appendix.

Specific initiatives of the Community Schools and Transportation Program include:

- Encouraging greater coordination and communication between school districts, local governments, and transportation agencies.
- Supporting Safe Routes to School through education, funding for infrastructure, and planning projects, thereby enabling more children to walk and bicycle to school.
- Promoting more sustainable school siting and facility planning practices through technical assistance and the sharing of best practices.

SD2-003: Transit-Oriented Development Program

TOD (transit-oriented development) is a style of planning and development that encourages pedestrian activity by mixing higher density employment, housing, and commercial land uses within a half-mile walking distance of a passenger rail station. TOD encourages commuters to bike or walk in combination with using transit. It accomplishes this through a well-designed, accessible built environment and a network that connects bike and pedestrian facilities, thus reducing automobile dependence. TOD is evolving to include development within a half-mile around stations for bus rapid transit, street cars, and people movers.

In order to maintain North Central Texas' regional transportation network as the region continues to grow, it is increasingly important to offer transit that links a greater choice of places to live, work, and play. Through the Sustainable Development Funding Program,

NCTCOG (North Central Texas Council of Governments) has prioritized TOD for funding, planning, infrastructure, and land banking projects around rail transit stations (see **Exhibit D-2** in the **Operational Efficiency** appendix). The region has seen success in attracting development around rail transit stations. Between 2016 and 2018, 81 new developments completed within one-quarter mile of DART (Dallas Area Rapid Transit) stations added property value over \$5.1 billion to the station areas.⁸ A 2020 NCTCOG TOD report on the DART Red and Blue Line corridor inventoried the continued growth of TOD built along the corridor since the stations opened.⁹ A major challenge the study identified was a lack of sites available for TOD since 62 percent of the station area land was not zoned to support TOD. Additionally, in the Metropolitan Statistical Area of Dallas-Fort Worth-Arlington, only an estimated 1.4 percent of workers use transit to commute to work, while 80.6 percent drive alone.¹⁰ Expanding transit use requires addressing these challenges through a continued regional commitment to initiatives supporting TOD.

The Transit-Oriented Development Program will focus on the following key initiatives:

- Provide technical assistance and research best practices to plan and implement transit-oriented development.
- Foster regional coordination and data sharing through working group and training events to encourage transit-oriented development.
- Lead and conduct regional transit-oriented development data collection efforts to create a robust and reliable source of information that improves decision making and facilitates transit-oriented development.
- Improve the job/housing balance with transit access by increasing density of development in station areas.

⁸ Michael C. Carrol, Vicki Oppenheim, Dennis Lyons, Valerie Wells, The Economic and Fiscal Impacts of Development Near DART Light-Rail Stations, UNT Economics Research Group, May 2020

⁹ Dallas Area Rapid Transit Red & Blue Line Corridors Transit-Oriented Development Study, Federal Transit Administration TOD Planning Pilot Grant Summary and Corridor Strategy, June 2021

¹⁰ US Census Bureau, 2015-2019 5-Year American Community Survey, Table 50801

- Support the location of higher density, mixed income, and affordable housing options around transit stations that leads to increased ridership.
- Support parking management for transit-oriented development through best practices research, data collection, training, and practical application.

Additional description and specific program activities are outlined in the **Operational Efficiency** appendix.

SD2-004: Sustainable Development Funding Program

NCTCOG’s Sustainable Development Funding Program is one of the best examples of regional programs that support livability principles in the region, state, and country. The program was created by the Regional Transportation Council to encourage public-private partnerships that positively address existing transportation system capacity, rail access, air quality concerns, and/or mixed land uses. Three calls for projects have been conducted since 2001. In addition, one process of project prioritization has been completed, which focused on context-sensitive street design. This process resulted in projects that support livability principles, Mobility 2045 Update Sustainable Development policies, and other regional and national goals (see **Exhibit 5-15**).

By allocating transportation funds in the next 25 years to alternative modes of transportation that connect mixed land uses and pedestrian-scale projects, regional partners will work toward reducing automobile use and traffic congestion, and toward improving air quality and quality of life. This funding program will promote projects that are located within walking distance to existing or potential rail stations; create infill in locations with a concentration of unemployed people, high-emitting vehicles, or low-income households; and/or are located in historic downtowns with pedestrian-oriented developments on the frontages of multiple contiguous street blocks. **Exhibit D-2** in the **Operational Efficiency**

appendix shows the location of several projects funded through the Sustainable Development Funding Program and shows the areas of interest for Sustainable Development within the region.

Exhibit 5-15: Sustainable Development Funding Program – Summary of Funds

Program Year	Sustainable Development Project Type	Program Funding*	Funding Source
2001	Infrastructure and Planning	\$45 Million	Congestion Mitigation & Air Quality/Surface Transportation Block Grant
2006	Infrastructure, Landbanking, and Planning	\$45 Million	Regional Transportation Council Local
2011	Infrastructure and Planning	\$54 Million	Regional Transportation Council/Congestion Mitigation & Air Quality/Surface Transportation Block Grant/Regional Transportation Council Local
2018	Infrastructure	\$52.4 Million	Congestion Mitigation & Air Quality/Surface Transportation Block Grant

*Net funding includes matching funds from local governments

Implementing Sustainable Development

As the region grows and demand for housing and transportation options change, Sustainable Development principles that promote density and diversity and improve the economic, social, and environmental vitality of communities will become more important.

Sustainable Development Initiatives

Implementing Sustainable Development strategies in North Central Texas is important to demonstrating the outcomes of investing in new approaches to living and traveling in the region. Mobility 2045 Update Sustainable Development policies are supported by the following initiatives:

- Respond to local initiatives for town centers, mixed-use growth centers, transit-oriented developments, infill/brownfield developments, and pedestrian-oriented projects.
- Complement rail investments with coordinated investments in bicycle and pedestrian and first/last mile facilities.
- Encourage local government regulations that promote mixed-use, infill, and transit-oriented developments.
- Promote coordination between planning and zoning officials, development communities, and transportation interests.
- Coordinate with transit agencies and the development community to incorporate access to facilities early in the design process.
- Incorporate livable and healthy communities factors as criteria in funding programs.
- Support the reduction or mitigation of stormwater impacts of surface transportation through programs such as Transportation *integrated* Stormwater Management.
- Encourage multimodal transportation options, including transit, bicycle, and pedestrian activities and programs.
- Encourage elements that reduce traffic congestion and pollution and offer traffic calming impacts, which result in safer environments for pedestrians.
- Encourage mixed-use zoning and form-based codes, including Smart Growth¹¹ and New Urbanism Principles.¹²

Healthy Communities

In addition to increasing mobility and improving air quality, Sustainable Development can promote healthy communities. In 2015, the US Surgeon General released a Call to Action promoting walking and walkable communities as a powerful public health

¹¹ Smart Growth Network, About Smart Growth, <https://www.epa.gov/smartgrowth/about-smart-growth>, accessed February 6, 2018

¹² New Urbanism, Principles of Urbanism, <http://www.newurbanism.org/newurbanism/principles.html>, accessed October 19, 2010

strategy. Community design can support walking by locating residences within short distances of employment, retail, schools, and public transportation, and by building well-connected and safe sidewalks and paths between destinations. Context-sensitive street design can also encourage walking and make walking safer through measures that improve street lighting, reduce traffic speed, and increase the number of safe pedestrian crossings.¹³ Additional discussion on healthy communities is included in the **Environmental Considerations** chapter.

Implications of Automated Vehicles

A shift toward the use of automated vehicles could positively or negatively affect the development of sustainable communities.

If automated vehicles result in car sharing or ridesharing, the number of cars on the roads could decrease, leaving more opportunity for bicyclists and pedestrians. Some parking spaces could be developed, increasing density and promoting sustainable public transportation options. Vehicles designed to bridge the functions of electric bicycles and cars could provide a multimodal and sustainable form of transportation.

However, some commuters may prefer to privately own automated vehicles. These commuters may be willing to live farther from their destinations, leading to less sustainable growth patterns, if they can engage in activities other than driving during their commute. Dedicated lanes for automated vehicles could encourage travel by privately owned automated vehicles rather than by transit, bicycle, or walking. More information on automated vehicles can be found in the **Transportation Technology** chapter. Their impact on the roadway system is described in the **Mobility Options** chapter.

¹³ US Department of Health and Human Services (2015). *Step It Up! The Surgeon General's Call to Action to Promote Walking and Walkable Communities*, Washington, DC: US Department of Health and Human Services, Office of the Surgeon General

Summary

As the North Central Texas region becomes home to millions more people and jobs by 2045, the demand placed on the transportation system will continue to grow. Encouraging and implementing sustainable growth patterns will be important to supporting and maintaining a high quality of life for the region's residents. The Mobility 2045 Update supports Sustainable Development and the land use-transportation connection as key initiatives to create an efficient transportation system that supports a livable and sustainable region.

NCTCOG, in coordination with federal, state, and local government partners, the development community, and other stakeholders, will strive to improve the economic, environmental, and social equity of development by offering sustainable transportation and promoting connections between land use and transportation. Providing the tools to create livable communities in the region is the goal and vision for the future.

All Sustainable Development policies, programs, projects, and maps are provided in the **Operational Efficiency** appendix.